

## Comprehensive Annual Financial Report

For the Year Ended December 31, 2013

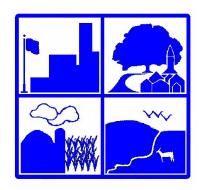












#### 2013

# FERGUSON TOWNSHIP CENTRE COUNTY, PENNSYLVANIA COMPREHENSIVE ANNUAL FINANCIAL REPORT For the Calendar Year Ended December 31, 2013 Prepared by the Township Department of Finance Eric Endresen, Director









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## **Introductory Section**



#### TOWNSHIP OF FERGUSON

3147 Research Drive • State College, Pennsylvania 16801 Telephone: 814-238-4651 • Fax: 814-238-3454 www.twp.ferguson.pa.us

June 25, 2014

To the Citizens of Ferguson Township, Centre County, Pennsylvania

The Township Manager and Finance Director are pleased to submit the Comprehensive Annual Financial Report ("CAFR") of the Township of Ferguson, Centre County, Pennsylvania for the year ended December 31, 2013.

This CAFR is prepared to inform the Board of Supervisors, Township staff, our citizens, bondholders and other interested parties, detailed information concerning the financial condition of the Township government. Responsibility for the accuracy, completeness and fairness of the data presented, including all disclosures, rests with Township management. To provide the basis for making these representations, the management of the Township has established a comprehensive internal control framework that is designed both to protect the Township's assets from loss, theft, or misuse and to compile reliable information for the preparation of the Township's financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP"). Because the cost of internal controls should not outweigh their benefits, the Township's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements will be free from material misstatement. To the best of management's knowledge and belief, this financial report is complete and reliable in all material respects.

The CAFR was prepared by the Township Finance Department and the financial statements were audited by the firm ParenteBeard LLC, State College, PA.

The Management Discussion and Analysis ("MD&A") is a narrative introduction, overview and analysis of the accompanying basic financial statements. The MD&A can be found immediately following the report of the independent auditors.

An annual budget is adopted on a basis consistent with generally accepted accounting principles for all funds except the employee benefit, internal services, pension trust, and agency funds. The appropriated budgets are prepared by fund, function, and department. Expenditures cannot legally exceed budgeted appropriations at the fund level. Additionally, management cannot revise the total budget obligation by fund level without the approval of the Board of Supervisors.

Although not legally obligated to do so, for management control purposes, the Board of Supervisors reviews and approves interdepartmental budget transfers. All annual appropriations lapse at calendar year end. The Supervisors may at any time, by resolution, make supplemental appropriations for any lawful purpose from any funds on hand or estimated to be received within the year and not otherwise appropriated, including the proceeds of any borrowing authorized by law. The Supervisors may authorize the transfer of any unencumbered balance of any appropriation item or any portion thereof.

To the best of our knowledge and belief, the data is accurate in all material respects and is organized in a manner designed to fairly present the financial position and the results of operations of the Township as measured by the financial activity of the various funds. We believe that all disclosures necessary to enable the reader to gain a reasonable understanding of the Township's financial affairs have been included.

– A Home Rule Municipality –

#### **Ferguson Township Profile**

Ferguson Township is one of 36 municipalities in Centre County. In terms of population, the Township is the second largest municipality in the County behind the State College Borough. If the student population was removed from the census information, the Township may actually have the largest permanent resident population in the County.

The Centre Region is comprised of six municipalities: The Borough of State College, and the Townships of College, Ferguson, Halfmoon, Harris, and Patton. These municipalities have an estimated 92,687 populous (2012) approximating 60 percent of the total County population living within their boundaries and is considered the urban area of the County. Within the Centre Region, Ferguson Township is the second largest municipality in terms of population (2012 estimates 17,734) and the largest in terms of land area (47.65 square miles). Ferguson has an estimated population density of 372.2 persons per square mile (2011).

Ferguson Township is a home rule municipality. On January 1, 1976, the electorate, by referendum, adopted a home rule charter that institutes a council-manager form of government. The Board of Supervisors as the governing body is comprised of five elected officials: two are elected at large and three are elected by ward. The Board of Supervisors is the policy-making body and is responsible for setting tax rates, approving an annual budget, and enacting ordinances to carry out policy. The Board of Supervisors represents the Township as members of the Centre Region Council of Governments ("COG"). Each board member serves in various capacities on committees of the COG dealing with regional issues such as transportation, code enforcement, public services, finance and personnel. The Board of Supervisors appoints the Township Solicitor, Auditor and Township Manager.

Housing units have grown dramatically in the past decade. According the US Census data, in 2000, there were 5,699 housing units. This increased to 7,501 in 2010, an increase of 1,802 units or 32%.

The population breakdown, according to US Census and American Community Survey for the range 2007-2011, includes 64.4% of township residents fall in the 18-59 year old range, and 12.7% age 65 and older. Another indicator is children. Children under the age of 18 make up 17.9% of the township population. The remainder of the township population falls in the 60-64 age range.

Of the top 20 employers in the Centre Region, at least 6 of these employers have a presence or home in the Township. These include the largest employer Penn State University, as well as Raytheon (defense contractor), Accuweather (meteorology), Spectrum Technology, et al (defense electronics), HRI (construction) and Minitab, Inc. (software). New small and medium size businesses are continuing to establish their offices in the Township to be close to the ongoing growth and development.

The local economy is highly dependent upon Penn State University and the effect it has on the region. Penn State University has been a strong economic force for the Township and the Centre Region in general for many years. Being a tax-exempt entity, Penn State continues to purchase local real estate and convert it to tax exempt status affecting the Township negatively, although due to the low property tax rates levied in the Township, this impact is minimized.

The Township has worked on or completed several projects during 2013 that have shaped the Township finances. These are:

- West Whitehall Road Widening (multi-million dollar project)
- Tudek Park Improvements
- Miscellaneous Road Improvement Projects
- The Centre Region Parks and Rec., of which the Township is a member, is involved in a multimillion dollar project to develop two regional parks. Both of these parks are currently being designed and the funding is secured for the first phase.

The Township annual debt service influences the Township's ability to use the funds for other uses and will continue to do so with terms of the debt. The Township's current debt level is well within the Townships ability to pay and is projected to decrease significantly after 2017. Additionally, funding is set aside annually to replace aging public works equipment over \$25,000 and to replace aging building equipment, in addition to the annual capital replacements for police and other departments.

The Township has sufficient financial reserves in place for the current planned transportation improvement projects. A substantial portion of these reserves will be used to complete the Whitehall Road project. In addition, the cost of debt service for the pools and regional park projects impacts the long term finances of the Township.

The long term financial planning outlook for the Township is highly dependent on the growth in the employment tax base to provide sufficient resources for road and park projects, the police force, and the cost of technology. At this time, the outlook for the Township is favorable for long term growth and stability.

#### **Award**

The Government Finance Officers Association of the United States and Canada ("GFOA") awarded a Certificate of Achievement for Excellence in Financial Reporting to Ferguson Township for its comprehensive annual financial report for the fiscal year ended December 31, 2012. This was the fourth consecutive year that the government has achieved this prestigious award. In order to be awarded a certificate of achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement program's requirements and we are submitting to the GFOA to determine its eligibility for another certificate.

#### **Acknowledgements**

I would like to express my sincere thanks for all the people that have made this report possible. Without the information they provided, support and their efforts, this report would not be realized. I would like to again specifically thank the Board of Supervisors and Mark Kunkle for their support in this project. In no specific order they are:

Board of Supervisors, Ferguson Township

Mark Kunkle, Township Manager, Ferguson Township

David Pribulka, Assistant Township Manager, Ferguson Township

William Kelly, ParenteBeard LLC, CPAs

Donna Watson, State College School District

Ferguson Township Tax Office

Ferguson Township Planning and Zoning Department

Diane Conrad, Chief of Police, Ferguson Township

Dave Modricker, Director of Public Works, Ferguson Township

Ron Seybert, Township Engineer, Ferguson Township

Steve McDonald, Road Superintendent, Ferguson Township

Centre Tax Agency

Ferguson Township Police Department

Centre Region Parks & Rec.

If I have omitted anyone, please accept my apologies.

Respectfully Submitted,

Eric R. Endresen, CPA, Director of Finance

#### **Ferguson Township**

Mission, Vision, and Core Values



#### Ferguson Township *Mission Statement*

Ferguson Township provides efficient, cost effective, professional services to our residents. This is achieved in a fair, cooperative, ethical and honest manner. The Township manages resources allowing planned sustainable growth while preserving the quality of life and its unique characteristics.



#### Ferguson Township Vision Statement

The Township has appropriate staff and resources to maintain the infrastructure in good condition, provide good service, keep Township operations financially stable and keep pace with technology. As a result, the Township is a leader and model for the Centre Region and other Home Rule municipalities.



#### Ferguson Township Core Values

The Township values: ethical and honest behavior, teamwork, a clean and safe environment, effective, efficient, professionalism in delivering services to our residents, managing resources wisely, preserving the unique character of the Township, partnering with our neighboring municipalities to provide cost effective services.



Government Finance Officers Association

Certificate of Achievement for Excellence in Financial Reporting

Presented to

#### Ferguson Township Pennyslvania

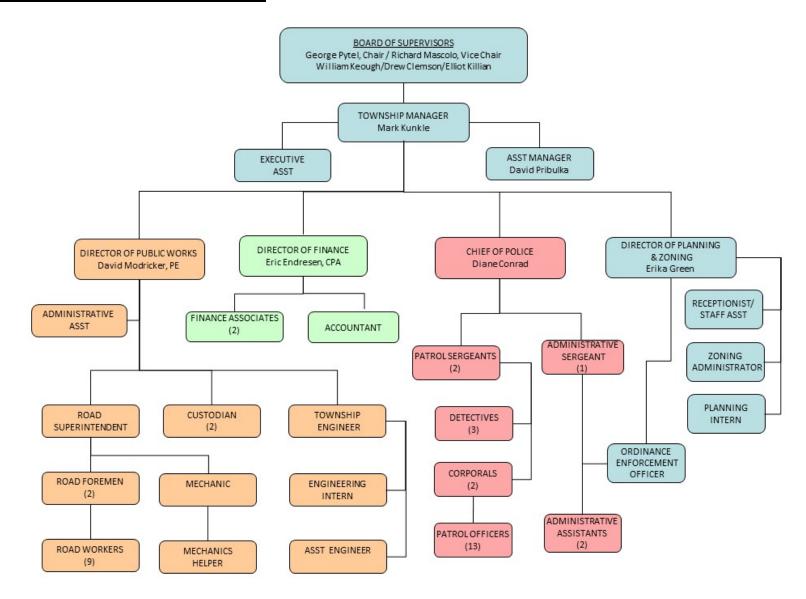
For its Comprehensive Annual Financial Report for the Fiscal Year Ended

December 31, 2012

Executive Director/CEO



#### **Ferguson Township Organizational Chart**





#### **List of Principal Officials 2013**

George Pytel, Chair, Board of Supervisors

Richard Mascolo, Vice Chair, Board of Supervisors

William Keough, Supervisor

Drew Clemson, Supervisor

Elliot Killian, Supervisor

Mark A. Kunkle, Township Manager

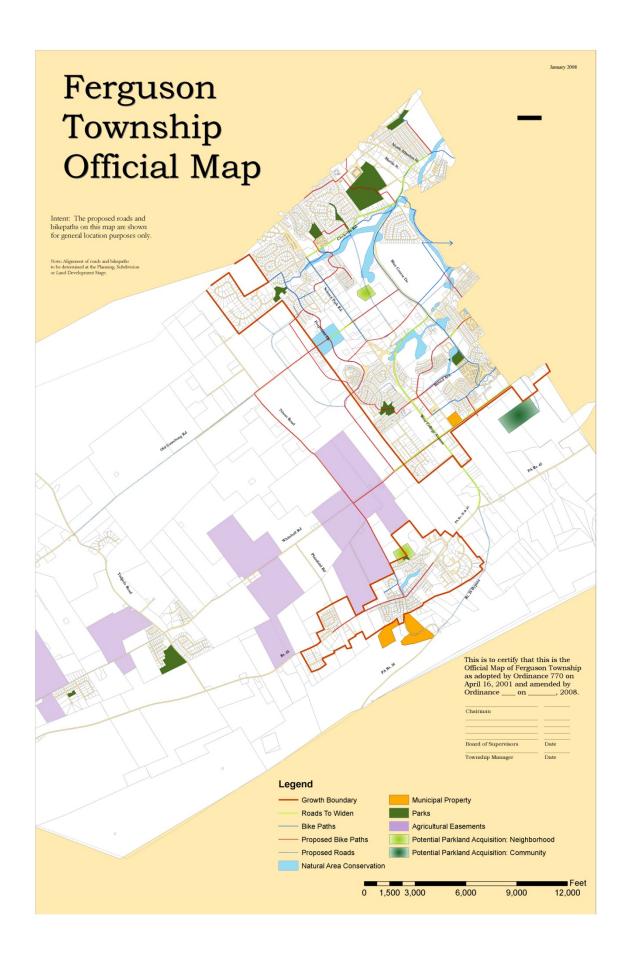
David G. Pribulka, Assistant Manager

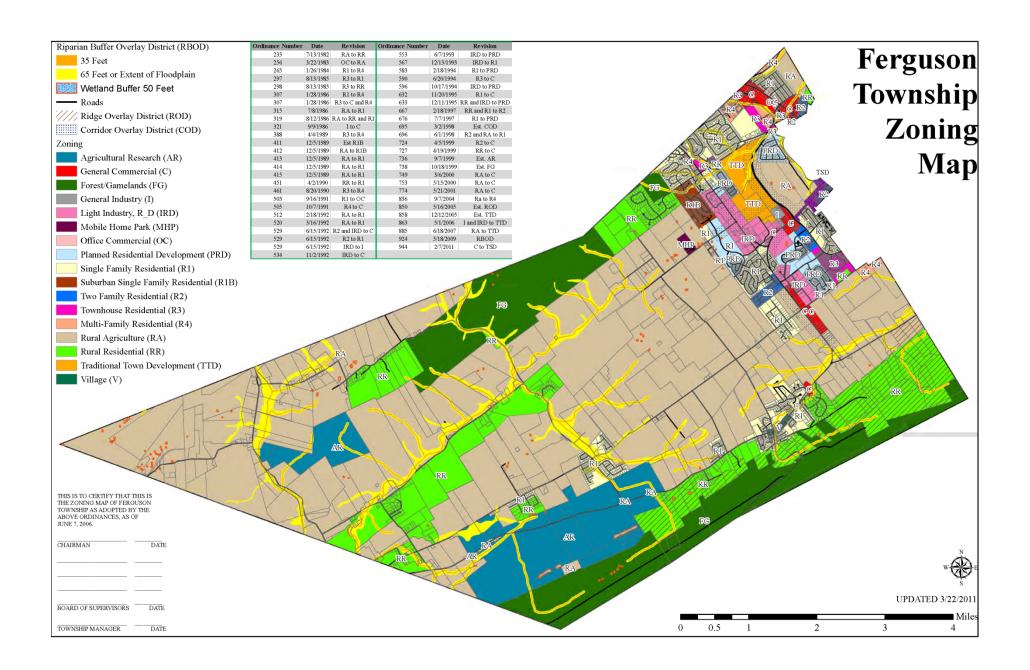
David J. Modricker, Director of Public Works

Eric R. Endresen, Director of Finance

Diane M. Conrad, Chief of Police

Erika D. Green, Director of Planning and Zoning







### **Financial Section**



#### **Independent Auditors' Report**

Board of Supervisors Township of Ferguson, Pennsylvania

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Ferguson, Pennsylvania (the "Township") as of and for the year ended December 31, 2013, and the related notes to the financial statements, which collectively comprise the Township's basic financial statements as listed in the table of contents.

#### Management's Responsibility for the Financial Statements

The Township's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Township of Ferguson, Pennsylvania as of December 31, 2013, and the respective changes in financial position and the budgetary comparison for the general fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis ("MD&A") on pages 18 through 30 and the supplementary pension trend information on page 68 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the *Governmental Accounting Standards Board* ("GASB") who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with evidence sufficient to express an opinion or provide any assurance.

Our audit was conducted for the purpose of forming opinions on the basic financial statements that collectively comprise the Township's basic financial statements. The combining non-major fund financial statements on pages 71 and 72, the budgetary comparison schedules on pages 74 through 79, the combining statements of pension trust funds on pages 81 and 82, and the combining statement of changes in assets and liabilities - all agency funds on page 84, are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory section on pages 5 through 14, and statistical section on pages 86 through 104 has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

State College, Pennsylvania June 25, 2014

Parente Beard LLC

Management's Discussion and Analysis (Unaudited)

As management of the Township of Ferguson, Pennsylvania (the "Township"), we offer readers of the Annual Financial Statements this narrative overview and analysis of the financial activities of the Township for the calendar years (12 months) ending December 31, 2013 and 2012. We encourage readers to consider the information presented here in conjunction with additional information that has been furnished in the Township's basic financial statements, which immediately follows this section.

The Management Discussion and Analysis ("MD&A") is an element of the reporting model adopted by the Governmental Accounting Standards Board ("GASB") in their Statement No. 34, *Basic Financial Statements - and Management's Discussion and Analysis - for State and Local Governments*, issued June 1999. Certain comparative information between the current year and the prior year is required to be presented in the MD&A. This report includes comparative information for the calendar years ended December 31, 2013 and 2012.

GASB 34 modified the audited financial reports to present them on an accrual accounting basis, which is a widely accepted method commonly used in private industry ("GAAP"), to assist readers in understanding the governmental financial activities. Part of this report is presented on an accrual accounting basis, while the remainder is presented on a modified accrual basis, more commonly used in governmental accounting.

#### **Financial Highlights GASB 34 Presentation**

- At December 31, 2013, the Township had a total of \$11.989 million of unrestricted net position available to meet the Township's long term and ongoing obligations of the governmental activities to citizens and creditors, compared to \$15.416 million at December 31, 2012 representing a decrease of \$3.427 million.
- At December 31, 2013, the Township had a reportable total of \$25.807 million net investment in capital assets, compared to \$21.228 million at December 31, 2012 representing an increase of \$4.579 million.
- At December 31, 2013, the Township's long-term debt was \$2.110 million compared to \$2.605 million at December 31, 2012 representing a decrease of \$495 thousand.
- While the Township's unrestricted net position decreased during the year, the Township's overall financial position improved during the past year considering total fund balances, capital investment, long-term debt, net revenues, and cash flow.

Management's Discussion and Analysis (Unaudited)

#### **Overview of the Financial Statements**

Management's Discussion and Analysis is intended to serve as an introduction to the Township's basic financial statements. In accordance with the Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements - and Managements' Discussion and Analysis - for State and Local Governments* (GASB 34), the Township's basic financial statements include three components:

Government-Wide Financial Statements, Fund Financial Statements, and Notes to the Basic Financial Statements.

#### **Government-Wide Financial Statements**

The **Government-Wide Financial Statements** are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business.

The **Government-Wide Financial Statements** distinguish functions of the Township that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The government activities of the Township include public safety (police and fire), streets, library, recreation, parks, planning and zoning, and general administrative support. The Township does not have any *business-type activities*.

The **Statement of Net Position** presents information on all of the Township's assets and liabilities, with the difference between the two reported as *net position*. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The **Statement of Activities** presents information showing how the Township's net position changed during the most recent calendar year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future calendar periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements can be found on pages 31 and 32 of this report.

Management's Discussion and Analysis (Unaudited)

#### **Fund Financial Statements**

A **Fund** is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Township, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Township can be divided into two categories: governmental funds and fiduciary funds.

#### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on *inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the calendar year. Such information may be useful in evaluating a government's financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Township's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The Township maintains 12 individual Governmental Funds:

General Fund Street Light Fund

Debt Service Fund Transportation Improvement Fund

Liquid Fuels Fund Park İmprovement Fund

Hydrant Fund Agricultural Preservation Fund Capital Reserve Fund Pine Grove Mills Streetlight Fund

Piney Ridge Fund Regional Capital Recreational Projects Fund

Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Transportation Improvement Fund, and Capital Reserve Fund all of which are considered major funds.

Data from the other nine governmental funds are combined into a single, aggregated presentation captioned "other non-major governmental funds". Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The Township adopts an annual appropriated budget for all its Governmental Funds. Budgetary comparison statements have been provided to demonstrate compliance with the budgets.

The basic Governmental Fund financial statements can be found on pages 33 through 37 of this report.

Management's Discussion and Analysis (Unaudited)

The Street Light Fund, the Hydrant Fund and the Liquid Fuels Fund are **Special Revenue Funds** which are proceeds of specific revenue sources (other than capital projects) that are legally restricted for specific purposes.

The Transportation Improvement Fund, Construction Fund, Park Improvement Fund, Capital Reserve Fund, Piney Ridge Fund, Agricultural Preservation Fund, Regional Capital Recreation Projects Fund and Pine Grove Mills Streetlight Fund are Capital Projects Funds. This includes funds defined as financial resources to be used for the acquisition or construction of major capital facilities.

#### Debt Service Fund

The *Debt Service Fund* is the main vehicle for recording and tracking bond proceeds, required debt payments and loan balances, not otherwise recorded in a capital projects fund.

#### **Proprietary Fund**

The Township has no Proprietary Funds.

#### Fiduciary Funds

The Township has three Fiduciary Funds: *Police Pension Fund*, *Non-Uniform 401 Pension Fund*, and the *Tudek Memorial Park Trust Fund*. These funds account for the assets held by the Township in a trustee capacity or as the agent for individuals, private organizations and other governmental units or funds.

The basic Fiduciary Fund financial statements can be found on pages 38 and 39 of this report.

#### **Notes to the Financial Statements**

The Notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

The notes to the financial statements can be found on pages 40 through 66 of this report.

#### **Fund Balances**

Beginning with the year ended December 31, 2011, the Township is reporting fund balances in accordance with GASB Statement 54. This Statement redefines the fund balances into the following hierarchal classifications: Non-spendable, Restricted, Committed, Assigned, and Unassigned. In short, Non-spendable Fund balances are those that are restricted by external parties or enabling legislation. Committed Fund balances are those that are restricted by the highest level of decision making authority. Assigned Fund balances are those that are constrained by the Townships' intent to be used for a specific purpose, but are not restricted or committed. Unassigned Fund balances are those that have no formal restrictions for spending. Management feels that the restrictions, commitments and assignments of its fund balances does not significantly affect the resources available for future use of the Township for ongoing operations.

Management's Discussion and Analysis (Unaudited)

#### **Government-Wide Financial Analysis**

Statement of Net Position December 31, 2013 and 2012 (Unaudited)

	Governmental Activities									
	2013	2012	Differences							
Current and other Capital assets (net of depreciation)	\$ 13,923,880 27,923,491	\$ 17,347,126 23,840,548	\$ (3,423,246) 4,082,943							
Total assets	41,847,371	41,187,674	659,697							
Other liabilities Long-term liabilities	1,044,291 1,818,544	1,134,957 2,291,408	(90,666) (472,864)							
Total liabilities	2,862,835	3,426,365	(563,530)							
Net investment in capital assets Restricted Unrestricted	25,807,727 1,188,166 11,988,643	21,228,343 1,117,065 15,415,901	4,579,384 71,101 (3,427,258)							
Total net position	\$ 38,984,536	\$ 37,761,309	\$ 1,223,227							

#### Statement of Activities Years Ended December 31, 2013 and 2012 (Unaudited)

			G	overnmental	Activ	ities		
						Differenc	es	_
		2013		2012		\$	%	
Revenues								
Program revenues								
Charges for services	\$	609,796	\$	580,400	\$	29,396	5.1	%
Operating grants and contributions		577,761		531,506		46,255	8.7	%
Capital grants and contributions		513,747		999,364		(485,617)	(48.6)	%
Total program revenues		1,701,304		2,111,270		(409,966)	(19.4)	%
General revenues								
Real estate taxes		1,323,738		1,314,567		9,171	.7	%
Transfer taxes		1,978,764		969,487		1,009,277	104.1	%
Earned income taxes		6,029,207		5,542,488		486,719	8.8	%
Local services taxes		331,371		307,512		23,859	7.8	%
Unrestricted investment income		124,685		190,669		(65,984)	(34.6)	%
Miscellaneous		469,964		468,029		1,935	.4	%
Total general revenues	1	0,257,729		8,792,752		1,464,977	16.7	%
Total revenues	1	1,959,033		10,904,022		1,055,011	9.7	%

Management's Discussion and Analysis (Unaudited)

			Differen	Differences				
	_	2013		2012		\$	%	
Expenses								
General government	\$	1,786,889	\$	1,566,073	\$	220,816	14.1	%
Public safety		2,783,608		2,662,723		120,885	4.5	%
Health and welfare		6,673		5,090		1,583	31.1	%
Public works-sanitation		33,005		33,005		-	0.0	%
Public works-highways		3,099,985		3,596,766		(496,781)	(13.8)	%
Other public works		125,596		141,282		(15,686)	(11.1)	%
Culture and recreation		1,320,474		1,329,119		(8,645)	(0.7)	%
Insurance and other operating		1,517,357		1,382,998		134,359	9.7	%
Interest on long-term debt	_	62,219		71,586		(9,367)	(13.1)	%
Total expenses		10,735,806	. <u></u>	10,788,642		(52,836)	( 0.5)	%
Changes in Net Position		1,223,227		115,380		1,107,847	960.2	%
Net Position, Beginning		37,761,309	. <u></u>	37,645,929		115,380	.3	%
Net Position, Ending	\$	38,984,536	\$	37,761,309	\$	1,223,227	3.2	%

At the end of 2013, the Township is able to report a positive balance of \$38.985 million in total net position which is not significantly affected by restrictions, commitments or any other limitations. The Township's overall financial position improved as reflected in the \$1.223 million increase in total net position shown in the table above.

#### **Governmental Activities**

Governmental activities increased the Township's net position by \$1.223 million. Key elements of this increase are as follows:

- Unexpected transfer tax revenues exceeding budget by \$1.0 million due, in part, to two large commercial property sales.
- Capital grant decrease of \$485 thousand related to the completion of the Old Gatesburg Road project.
- Additional Earned Income Tax revenues exceeding budget by \$486 thousand, generally due to the improving employment economic environment.
- Pay as you go strategy on the part of Township management.

Management's Discussion and Analysis (Unaudited)

#### Financial Analysis of the Government's Funds

As noted, the Township uses fund accounting to ensure and demonstrate compliance with financerelated legal requirements.

#### **Governmental Funds**

#### **Financial Analysis of the Major Funds**

#### **General Fund**

The General Fund is the primary operating fund of the Township. At December 31, 2013, the Unassigned General Fund balance was \$4.104 million compared to \$2.992 million in 2012, an increase of \$1.112 million. As a measure of the General Fund's liquidity, the Unassigned Fund balance at December 31, 2013 represents 37% (\$4,104,239/\$11,143,875) of the total General Fund expenditures (including interfund transfers out) or approximately 134 days (\$4,104,239/(\$11,143,875/365)) of operating costs, an increase of approximately 34 days. This is largely due to the \$1 million in transfer tax receipts over budget.

There were operating transfers out of the General Fund to other Governmental Funds in the amount of \$3.723 million to support capital equipment needs during the year ended December 31, 2013 compared to \$3.955 million in 2012, representing a decrease of \$232 thousand.

#### **General Fund Budgetary Highlights**

The 2013 General Fund expenditure budget of \$11.222 million (including interfund transfers of \$3.244 million) compares to \$11.077 million for 2012, representing an increase of \$145 thousand, or 1.3%

The 2013 General Fund actual expenditures (\$7.421 million, less interfund transfers) were less than budgeted expenditures (\$7.978 million) by \$557 thousand or approximately 7.0%. This reflects the actual savings (compared to budget) in public safety and culture and recreation expenditures.

The 2013 General Fund revenue budget was \$9.389 million compared to \$9.053 million for 2012, representing an increase of \$336 thousand. This is due to an expected increase in general tax revenues related to the growth in the township, improved housing market and economy.

The 2013 General Fund actual revenues of \$11.262 million exceeded budgeted revenues of \$9.389 million by \$1.873 million. This is the result of growth in the township, improved housing market and economy during the year affecting tax revenues and general revenues.

Management's Discussion and Analysis (Unaudited)

#### Statement of Revenues and Expenditures Years Ended December 31, 2013 and 2012 General Fund

				Difference	es
		2013	 2012	\$	%
Revenues					
Taxes	\$	9,771,549	\$ 8,478,220	\$ 1,293,329	15.3 %
Licenses and permits		309,657	239,880	69,777	29.1 %
Fines and forfeits		120,435	135,854	(15,419)	(11.3) %
Interest and rents		42,512	112,619	(70,107)	(62.3) %
Intergovernmental		577,761	531,506	46,255	8.7 %
Charges for services		238,515	184,294	54,221	29.4 %
Miscellaneous revenue		200,819	143,217	57,602	40.2 %
Refund of prior year's expenses		274	 255	 19	7.5 %
Total revenues		11,261,522	9,825,845	1,435,677	14.6 %
Expenditures					
General government		1,255,767	1,080,044	175,723	16.3 %
Public safety		2,633,016	2,542,589	90,427	3.6 %
Health and welfare		6,673	5,090	1,583	31.1 %
Public works-sanitation		33,005	33,005	, -	0.0 %
Public work-highways		876,421	730,012	146,409	20.1 %
Other public works		97,348	113,472	(16,124)	(14.2) %
Culture and recreation		986,844	1,171,598	(184,754)	(15.8) %
Community development		30,415	-	30,415	100.0 %
Insurance and other operating		1,499,326	1,327,779	171,547	12.9 %
Debt service-interest		2,232	1,746	 486	27.8 %
Total expenditures		7,421,047	 7,005,335	 415,712	5.9 %
Excess of Revenues Over Expenditures		3,840,475	2,820,510	1,019,965	36.2 %
Other Financing Uses					
Operating transfers out, net		(3,722,828)	 (3,955,035)	 232,207	(5.9) %
Net Increase (Decrease) in Fund Balance		117,647	(1,134,525)	\$ 1,252,172	(110.4) %
Fund Balance, Beginning		4,056,812	 5,191,337		
Fund Balance, Ending	\$	4,174,459	\$ 4,056,812		

Management's Discussion and Analysis (Unaudited)

#### **Transportation Improvement Fund**

The Transportation Improvement Fund was created to account for certain road projects of the Township. At December 31, 2013, the Transportation Improvement Fund balance was \$3.112 million compared to \$6.878 million in 2012, representing a decrease of \$3.766 million. The main reason for this decrease is the funding of the \$4 million West Whitehall Road Widening project paid for out of cash reserves, offset by continued tax funding in accordance with the Township Ordinance #783, dated October 15, 2001.

#### **Capital Reserve Fund**

The Capital Reserve Fund was created to account for financial resources expended to acquire large capital equipment, construct or renovate roadways and other less costly capital assets. The Township expended \$1.017 million in 2013 and \$915 thousand in 2012 on such projects. Major projects for 2013 included:

- Road Improvement projects including
  - West Whitehall Road Widening
  - o Completion of the 2012 Old Gatesburg Road Extension
  - Horseshoe Circle repaving
  - Old Farm Lane repaying
- Microsurfacing, Tar & Chip, Pavement Markings & Curb Repairs
- Tudek Park Improvements
- Haymarket Park Improvements

#### **Debt Service Fund**

The Debt Service Fund was created to record and track bond proceeds, required debt payments and loan balances, not otherwise recorded in a capital projects fund. At December 31, 2013, the Debt Service Fund balance was \$1,709 compared to a fund balance of \$835 in 2012, representing an increase in fund balance of \$874. This is due to the difference in transfers from the General Fund and the debt payments.

#### Other Capital Projects Funds

The other Capital Projects Funds (separate from the Major Funds) segregate the various capital expenditures (including projects) from the General Fund operating expenditures of the Township. These funds include the Piney Ridge Fund, Agricultural Preservation Fund, Regional Capital Recreation Projects Fund, Pine Grove Mills Streetlight Fund, and the Park Improvement Fund. At December 31, 2013, the combined non-major Capital Projects Funds balance was \$864 thousand compared to \$983 thousand in 2012, representing a decrease of \$119 thousand.

#### **Special Revenue Funds**

As noted earlier, the Special Revenue Funds are proceeds of specific revenue sources (other than capital projects) that are legally restricted for specific purposes. These funds include the Liquid Fuels Fund, Street Light Fund, and Hydrant Fund. The combined revenues exceeded expenditures by \$170 thousand for 2013. The combined revenues exceeded expenditures by \$172 thousand for 2012, a decrease of \$2 thousand.

Management's Discussion and Analysis (Unaudited)

#### **Long-term Debt**

The total principal balance of notes payable and bonds payable at December 31, 2013 was \$2.110 million and \$2.605 million at December 31, 2012, representing a decrease of \$495 thousand. This is the result of the annual debt service principal payment.

Following is a summary of changes in long term liabilities for the years ended December 31, 2013 and 2012:

	•	Ad	ditions	Re	tirements	December 31 Balance		
\$	2,605,000	\$	_	\$	(495,000)	\$	2,110,000	
	7,205				(1,441)		5,764	
	2,612,205		-		(496,441)		2,115,764	
	205,644		44,137		(10,560)		239,221	
\$	2,817,849	\$	44,137	\$	(507,001)	\$	2,354,985	
	•	Ad	ditions	Re	tirements	December 31 Balance		
\$	3 000 000	Φ.	_	¢	(485,000)	Φ.	2,605,000	
Ψ	8,646	Ψ	- -	Ψ	(1,441)	Ψ	7,205	
	· · · · · · · · · · · · · · · · · · ·				,			
	3,098,646		-		(486,441)		2,612,205	
	213,712		19,881		(27,949)		205,644	
\$	3.312.358	\$	19,881	\$	(514,390)	\$	2,817,849	
	\$ Ja E	7,205 2,612,205 205,644 \$ 2,817,849  January 1 Balance  \$ 3,090,000 8,646 3,098,646 213,712	\$ 2,605,000 \$ 7,205 2,612,205 \$ 205,644 \$ 2,817,849 \$ \$ 3,090,000 \$ 8,646 3,098,646 \$ 213,712	Balance       Additions         \$ 2,605,000	Balance       Additions       Re         \$ 2,605,000	Balance       Additions       Retirements         \$ 2,605,000	Balance       Additions       Retirements         \$ 2,605,000	

Additional information on the Township's long-term debt can be found at Note 4 in the notes to financial statements.

Management's Discussion and Analysis (Unaudited)

#### **Pension Trust Funds**

The *Police Pension Fund* and the *Non-Uniform 401 Pension* Fund are used to account for the employee retirement plan contributions of the Township and its employees, related benefit payments and other plan costs.

The net position at December 31, 2013 and 2012 of the Police Pension Fund was \$4.202 million and \$3.578 million, respectively, representing an increase of \$624 thousand. This returns the net position balance to the pre-2008 crash levels, but it does not catch up to the potential balances that may have resulted if the market had not crashed. The Township contributed \$204 thousand to the Police Pension Fund in 2013, in accordance with the annual minimum municipal obligation ("MMO") compared to \$189 thousand in 2012, representing an increase of \$15 thousand.

The net position at December 31, 2013 and 2012 of the Non-Uniform 401 Pension Fund were \$3.074 million and \$2.548 million, respectively, an increase of \$526 thousand. The Township contributed \$122 thousand to the non-uniform 401 pension fund in 2013, in accordance with the annual MMO, compared to \$151 thousand in 2012, representing an decrease of \$29 thousand.

The Police Pension Fund was underfunded by \$799 thousand on January 1, 2013, based on the January 1, 2013 actuarial valuation, compared to a deficit of \$517 thousand for January 1, 2011, a deterioration of \$282 thousand over a two year period. This is the result of two additional retirees increasing the cost to the plan. This cost is reduced by the contributions and gains on investments, yet the net cost have increased during the period. The next valuation period is January 1, 2015.

#### **Cash Flows and Liquidity**

Governmental cash and cash equivalents totaled \$9.005 million and \$11.934 million at December 31, 2013 and 2012, respectively, representing 66% (\$9,005,150/\$13,700,991) and 70% (\$11,934,497/\$17,131,670) of total governmental assets, respectively. This provides for up to 215 days (\$9,005,150/(\$15,284,654/365)) (not including interfund transfers) of operating expenditures for 2013 and 393 days (\$11,934,497/(\$11,074,916/365)) (not including interfund transfers) for 2012 of governmental operating expenditures, a decrease of 55 days. This change is due to the use of cash reserves for the West Whitehall Road Widening project.

#### **Capital Assets**

Beginning in 2013, the Township classifies capital assets as individual items costing \$2,500 or more and an estimated asset life of more than one year. The prior threshold was \$1,000. The Township's investment in capital assets (net of accumulated depreciation) for its governmental activities as of December 31, 2013 amounted to \$27.923 million and \$23.841 million for 2012 (net of accumulated depreciation) a net increase of \$4.083 million. This is the result of large investments in infrastructure offset by depreciation. This investment in capital assets includes land, parks, buildings, equipment, infrastructure and associated improvements.

Management's Discussion and Analysis (Unaudited)

Following is a breakdown by asset class (net of accumulated depreciation):

Class	2013	2012
Land Land improvements Buildings and improvements	\$ 2,164,693 40,983 3,998,390	\$ 2,108,798 42,761 4,333,998
Office furniture and equipment Infrastructure	911,564 19,449,251	569,680 15,215,667
Parks and improvements Vehicles	512,848 845,762	432,390 728,440
Construction in progress		408,814
Total	\$ 27,923,491	\$ 23,840,548

Additional information on the Township's capital assets can be found at Note 3 in the notes to financial statements.

#### **Economic Condition and Next Year's Budgets and Rates**

The overall economy of 2013 of the Centre Region has been stable with some signs of growth in activity, being offset by state cuts in funding, particularly Penn State University. While this is a small portion of the University's funding, it has impacted the economic activities of the university. Since the University employs significant numbers of Township residents, any change in employment or financial condition of the University directly or indirectly affects the Township's revenues.

Residential and commercial construction increased the Township's real estate taxable assessed values to \$549.753 million at March 1, 2013 from \$544.202 million at March 1, 2012 reflecting an increase of \$5.551 million or 1.02%.

The Township has experienced significant population growth of 3,627 residents or 26% during the last decade from 14,063 residents in year 2000 to 17,690 in year 2010 according to the US Census. Growth continues in the Township with the addition of several student housing projects and residential development.

The 2014 General Fund budget includes an estimated 5% decrease in expenditures over the 2013 budget figures. This includes interfund transfers from the general fund. The interfund transfers are monies transferred from one fund to another. For individual funds and especially the general fund, it is important to include the interfund transfers. Interfund transfers from the general fund are reductions in the general fund balance and since the general fund provides much of the funding for the remaining governmental funds, this is a reasonable way to determine the demands on the general fund for expenditures in the other funds. However, they should be removed when reporting on the aggregate. Including these in the aggregate fund totals would give the appearance of larger revenue and expenditures than actual.

Management's Discussion and Analysis (Unaudited)

When comparing aggregate fund totals, the interfund transfers should be removed from the total to get a more accurate view of the recurring operations of the Township in the aggregate. They are included when displaying individual fund activities, however. At the fund level, the interfund transfers provide information about the sources and uses of the transfers. The budget for 2014 provides sufficient revenues to cover General Fund expenditures using existing available fund balance. The 2014 General Fund budget forecasts a net shortfall of \$407 thousand (including interfund transfers of \$2.464 million).

Effective April 1, 2006, the Township joined a healthcare self insurance co-operative in the Centre Region to stabilize the cost of healthcare for the Township employees. The rate increase experience has been between 5%-13% per year since inception.

Finally, the much improved housing market has had a significant impact on the townships transfer tax and earned income tax revenues for the year. With the improved economic conditions, the township has weathered the recession well and has a positive outlook for the future.

#### **Requests for Information**

Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Ferguson Township Manager at 3147 Research Drive, State College, PA 16801.

## Township of Ferguson, Pennsylvania Statement of Net Position December 31, 2013

Assets         Current assets:         \$ 9,005,150           Canh Investments Investment Investmen		Governmental Activities
Current assets:         \$ 9,005,150           Cash         1,588,756           Derived taxes receivable         2,459,280           Other receivables         221,875           Prepaid expenses         70,220           Due from fluctioarly funds         133,000           Non-current assets         313,475,580           Non-current assets         448,300           Non-current assets, net of accumulated depreciation         2,164,693           Land         2,164,693           Buildings and improvements         40,393,73           Equipment         911,564           Vehicles         484,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total non-current assets         38,162           Current maturities of bonds payable, plus unamortized premium         \$ 9,802           Accured maturities of bonds payable, plus unamortized premium         \$ 9,802           Accured interest         4,845           Other current liabilities         1,044,291           Non-current liabilities         1,044,291           Non-current liabilities         2,802,803           Compensa	Assets	
Cash Investments         \$ 9,005,155           Derived taxes receivable         2,459,280           Other receivables         70,220           Prepaid expenses         70,230           Due from fiductary funds         130,300           Total current assets         13,475,580           Non-current assets.         448,300           Capital assets, net of accumulated depreciation         2,164,693           Buildings and improvements         4,039,373           Equipment         91,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total buildings         3,162,099           Total capital assets, net of accumulated depreciation         27,923,491           Current maturities of bonds payable, plus unamortized premium         3,8162           Current maturities of bonds payable, plus unamortized premium         3,8162           Current portion of compensated absences         3,900           Total current liabilities         1,044,291           Non-current liabilities         1,044,291		
Investments		\$ 9.005.150
Derived taxes receivable         24,59,280           Other receivables         70,220           Due from fiduciary funds         130,300           Total current assets		
Other receivables         221,875           Prepaide expenses         70,220           Due from fiduciary funds         130,300           Total current assets		
Prepaid expenses         70,200           Due from fiduciary funds         130,300           Total current assets         13,475,580           Non-current assets.         448,300           Chy pension asset         448,300           Capital assets, net of accumulated depreciation         2,164,693           Buildings and improvements         4,039,373           Equipment         91,566,093           Vehicles         845,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total specifical assets of accumulated depreciation         27,923,491           Total pon-current assets         28,371,791           Total apital assets, net of accumulated depreciation         27,923,491           Total apital assets, net of accumulated depreciation         27,923,491           Total pon-current assets         28,371,791           Current maturities of bonds payable, plus unamortized premium         \$ 566,441           Accounts payable         38,162           Payroll and benefits payable         30,000           Current portion of compensated absences         30,000           Total current liabilities         1,603,323 <td></td> <td></td>		
Due from fiduciary funds		
Non-current assets: Other non-current assets   A48,300     Capital assets, net of accumulated depreciation   Land   2,164,693     Buildings and improvements   4,039,373     Equipment   111,684     Vehicles   484,5762     Infrastructure   19,962,099     Total capital assets, net of accumulated depreciation   27,923,491     Total non-current assets   28,371,791     Total assets   \$41,847,371     Liabilities		
Other non-current assets, Net pension asset         448.300           Capital assets, net of accumulated depreciation         2,164.693           Buildings and improvements         4,039,373           Equipment         911.564           Vehicles         845,762           Infrastructure         19,962.099           Total capital assets, net of accumulated depreciation         27,923.491           Total non-current assets         28,371,791           Total assets         \$41,847.371           Liabilities         2           Current liabilities:         30,602           Current maturities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         30,602           Payroll and benefitis payable         30,602           Payroll and benefitis payable, plus unamortized premium         4,845           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,044,291           Non-current liabilities         2,052,21           Total non-current liabilities         1,845,44           Total inon-current liabilities	Total current assets	13,475,580
Other non-current assets, Net pension asset         448.300           Capital assets, net of accumulated depreciation         2,164.693           Buildings and improvements         4,039,373           Equipment         911.564           Vehicles         845,762           Infrastructure         19,962.099           Total capital assets, net of accumulated depreciation         27,923.491           Total non-current assets         28,371,791           Total assets         \$41,847.371           Liabilities         2           Current liabilities:         30,602           Current maturities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         30,602           Payroll and benefitis payable         30,602           Payroll and benefitis payable, plus unamortized premium         4,845           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,044,291           Non-current liabilities         2,052,21           Total non-current liabilities         1,845,44           Total inon-current liabilities	Non-current assets:	
Net pension asset         448,300           Capital assets, net of accumulated depreciation         2,164,693           Buildings and improvements         4,039,373           Equipment         911,564           Vehicles         845,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$ 41,847,371           Liabilities           Current liabilities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         30,801           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current option of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,845,444           Total non-current liabilities         2,862,835           Net investment in capital assets         2,862,835           Net position         394,822           Capital projects         716,271           Culture and eccreati		
Capital assets, net of accumulated depreciation         2,164,693           Buildings and improvements         4,093,373           Equipment         911,564           Vehicles         845,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$41,847,371           Liabilities         2           Current liabilities:         3,162           Current maturities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         30,001           Curbidevolopment deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         2,99,221           Total non-current liabilities         1,693,323           Compensated absences         209,221           Total inon-current liabilities         1,818,544           Total inon-current liabilities         2,862,835           Net investment in capital assets         25,807,727 <t< td=""><td>•</td><td>448,300</td></t<>	•	448,300
Land         2.164, 693           Buildings and improvements         4,039,373           Equipment         991,564           Vehicles         845,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$41,847,371           Liabilities         Current maturities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         30,801           Current payable         30,801           Current providevelopment deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,603,323           Compensated absences         209,221           Total inon-current liabilities         1,816,544           Total liabilities         2,862,835           Net Position         2,862,835           Net position         394,622           Capital projects         77,627           Cuptal projects         77,	·	<u> </u>
Buildings and improvements         4,039,375           Equipment         911,564           Vehicles         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$41,847,371           Liabilities:           Current liabilities:           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curbi/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,044,291           Non-current liabilities         209,221           Total non-current liabilities         2,862,835           Net Position         2,862,835           Net Position         25,807,727           Net investment in capital assets         25,807,727           Restricted for:         20,022           Public works         394,622	Capital assets, net of accumulated depreciation	
Equipment         911,564           Vehicles         845,762           Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$1,847,371           Liabilities         Urent liabilities:           Current liabilities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Current period of compensated deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,69,323           Bonds payable, plus unamortized premium         1,69,323           Compensated absences         209,221           Total inon-current liabilities         1,818,544           Total pon-current liabilities         2,862,835           Net Position         2,862,835           Net position         394,622           Capital projects         716,271           Cupital		
Vehicles Infrastructure         845,762 19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$41,847,371           Liabilities           Current liabilities:         \$506,441           Current maturities of bonds payable, plus unamortized premium         \$506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         1,044,291           Non-current liabilities         1,049,291           Total non-current liabilities         1,609,323           Compensated absences         209,221           Total inabilities         2,862,835           Net Position         2,862,835           Net position         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted		4,039,373
Infrastructure         19,962,099           Total capital assets, net of accumulated depreciation         27,923,491           Total non-current assets         28,371,791           Total assets         \$ 41,847,371           Liabilities           Current liabilities:           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Currbidevelopment deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,644,291           Non-current liabilities         1,693,23           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         25,807,727           Restricted for:         90,000           Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643		911,564
Total capital assets, net of accumulated depreciation   27,923,491     Total non-current assets   28,371,791     Total assets   \$41,847,371     Total assets   \$41,847,371     Liabilities	Vehicles	845,762
Total non-current assets         28,371,791           Total assets         \$ 41,847,371           Liabilities           Current liabilities           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accorded payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         2           Net investment in capital assets         25,807,727           Restricted for:         9           Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643	Infrastructure	19,962,099
Liabilities         \$ 41,847,371           Current liabilities:         \$ 506,441           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities:         1,004,291           Non-current liabilities:         209,221           Total non-current liabilities         1,809,323           Compensated absences         209,221           Total liabilities         1,818,544           Total liabilities         2,862,835           Net Position         25,807,727           Restricted for:         25,807,727           Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643	Total capital assets, net of accumulated depreciation	27,923,491
Liabilities           Current liabilities:         506,441           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities:         1           Bonds payable, plus unamortized premium         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         25,807,727           Restricted for:         Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643	Total non-current assets	28,371,791
Current liabilities:         \$ 506,441           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities:         1,044,291           Non-current liabilities:         2           Bonds payable, plus unamortized premium         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         2,862,835           Net nivestment in capital assets         25,807,727           Restricted for:         9ublic works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643	Total assets	\$ 41,847,371
Current liabilities:         \$ 506,441           Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities:         1,044,291           Non-current liabilities:         2           Bonds payable, plus unamortized premium         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         2,862,835           Net nivestment in capital assets         25,807,727           Restricted for:         9ublic works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643		
Current maturities of bonds payable, plus unamortized premium         \$ 506,441           Accounts payable         38,162           Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities         209,221           Total non-current liabilities         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         25,807,727           Restricted for:         209,221           Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643		
Accounts payable       38,162         Payroll and benefits payable       30,801         Curb/development deposits       416,101         Accrued interest       4,845         Other current liabilities       17,941         Current portion of compensated absences       30,000         Total current liabilities:		
Payroll and benefits payable         30,801           Curb/development deposits         416,101           Accrued interest         4,845           Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities:         1           Bonds payable, plus unamortized premium         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         25,807,727           Restricted for:         209,221           Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643		
Curb/development deposits       416,101         Accrued interest       4,845         Other current liabilities       17,941         Current portion of compensated absences       30,000         Total current liabilities       1,044,291         Non-current liabilities:       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       394,622         Restricted for:       201,221         Public works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643		•
Accrued interest       4,845         Other current liabilities       17,941         Current portion of compensated absences       30,000         Total current liabilities       1,044,291         Non-current liabilities:       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       2         Net investment in capital assets       25,807,727         Restricted for:       9ublic works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643		· · · · · · · · · · · · · · · · · · ·
Other current liabilities         17,941           Current portion of compensated absences         30,000           Total current liabilities         1,044,291           Non-current liabilities:         \$\$\$\$ Bonds payable, plus unamortized premium         1,609,323           Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         \$\$\$ Net investment in capital assets         25,807,727           Restricted for:         \$\$\$\$ Public works         394,622           Capital projects         716,271           Culture and recreation         77,273           Unrestricted         11,988,643		· · · · · · · · · · · · · · · · · · ·
Current portion of compensated absences       30,000         Total current liabilities       1,044,291         Non-current liabilities:       209,221         Bonds payable, plus unamortized premium       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       25,807,727         Restricted for:       9ublic works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643		•
Total current liabilities       1,044,291         Non-current liabilities:       1,609,323         Bonds payable, plus unamortized premium       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       25,807,727         Restricted for:       9ublic works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643		17,941
Non-current liabilities:       1,609,323         Bonds payable, plus unamortized premium       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       Value investment in capital assets       25,807,727         Restricted for:       Public works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643	Current portion of compensated absences	30,000
Bonds payable, plus unamortized premium       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       25,807,727         Restricted for:       9ublic works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643	Total current liabilities	1,044,291
Bonds payable, plus unamortized premium       1,609,323         Compensated absences       209,221         Total non-current liabilities       1,818,544         Total liabilities       2,862,835         Net Position       25,807,727         Restricted for:       9ublic works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643	Non ourrant liabilities	
Compensated absences         209,221           Total non-current liabilities         1,818,544           Total liabilities         2,862,835           Net Position         Strict of the compensation of the com		4 600 222
Total non-current liabilities  Total liabilities  2,862,835  Net Position  Net investment in capital assets Restricted for: Public works Capital projects Culture and recreation Unrestricted  1,818,544  2,862,835  25,807,727  8394,622  716,271  71,273  11,988,643		
Total liabilities         2,862,835           Net Position         Section and the computation of	Compensated absences	209,221
Net Position25,807,727Net investment in capital assets25,807,727Restricted for:394,622Public works394,622Capital projects716,271Culture and recreation77,273Unrestricted11,988,643	Total non-current liabilities	1,818,544
Net investment in capital assets       25,807,727         Restricted for:       394,622         Public works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643	Total liabilities	2,862,835
Net investment in capital assets       25,807,727         Restricted for:       394,622         Public works       394,622         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643	Net Desition	
Restricted for:       394,622         Public works       716,271         Capital projects       716,271         Culture and recreation       77,273         Unrestricted       11,988,643		05 007 707
Public works394,622Capital projects716,271Culture and recreation77,273Unrestricted11,988,643		25,807,727
Capital projects716,271Culture and recreation77,273Unrestricted11,988,643		
Culture and recreation 77,273 Unrestricted 11,988,643		
Unrestricted 11,988,643		
Total net position 38 984 536	Unrestricted	11,988,643
<u> </u>	Total net position	38,984,536
Total liabilities and net position \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Total liabilities and net position	\$ 41,847,371

## Township of Ferguson, Pennsylvania Statement of Activities

Year Ended December 31, 2013

					Progra	Program Revenues				
					Operating		Capital		Net	
		_		arges for		rants and	_	rants and		overnmental
Functions/Programs		Expenses	S	ervices	Cor	ntributions	Contributions			Activities
Governmental Activities										
General government	\$	1,786,889	\$	458,619					\$	1,328,270
Public safety		2,783,608		120,435	\$	577,761				2,085,412
Health and welfare		6,673		8,018						(1,345)
Public works - sanitation		33,005								33,005
Public works - highways		3,099,985		2,220			\$	513,747		2,584,018
Public works - other services		125,596		20,504						105,092
Culture and recreation		1,320,474								1,320,474
Insurance and other operating		1,517,357								1,517,357
Interest on long-term debt		62,219								62,219
Total governmental activities	\$	10,735,806	\$	609,796	\$	577,761	\$	513,747		9,034,502
					Gener	al Revenues	<b>;</b>			
					Taxe	es:				
					Re	al estate				1,323,738
					Transfer Earned income					1,978,764
									6,029,207	
					Lo	Local services				331,371
						estricted inves	stment	earnings		124,685
					Misc	ellaneous				469,964
						Total gene	eral re	venues		10,257,729
						Increase i	n net p	oosition		1,223,227
					Net Po	osition, Begi	nning			37,761,309
		See notes to f			Net Po	osition, Endi	ng		\$	38,984,536

Township of Ferguson, Pennsylvania
Balance Sheet
Governmental Funds
December 31, 2013

			Capital Projects Funds							
	General Fund		Transportation Improvement Fund		Capital Reserve Fund		Other Non-Major Funds		Totals	
Assets										
Cash Investments Derived taxes receivable	\$	1,819,523 1,588,755 2,459,280	\$	3,095,711	\$	2,727,980	\$	1,361,936	\$	9,005,150 1,588,755 2,459,280
Other accounts receivable Prepaid items		202,700 70,220				19,175				221,875 70,220
Due from other funds		279,525		16,221		52,207		7,758		355,711
Total assets	\$	6,420,003	\$	3,111,932	\$	2,799,362	\$	1,369,694	\$	13,700,991
Liabilities, Deferred Inflows of Resources and Fund Balances Liabilities:										
Accounts payable	\$	33,317					\$	4,845	\$	38,162
Payroll and benefits payable  Due to other funds		30,801 78,297			\$	42,298		104,816		30,801 225,411
Curb/development deposits		416,101			Φ	42,290		104,610		416,101
Other liabilities/deposits						17,941				17,941
Total liabilities		558,516				60,239		109,661	_	728,416
Deferred Inflows of Resources,										
Unavailable revenues - taxes		1,687,028								1,687,028
Fund balances:		70.000								70.000
Nonspendable Restricted		70,220						1,188,166		70,220 1,188,166
Committed			\$	3,111,932		2,739,123		70,158		5,921,213
Assigned								1,709		1,709
Unassigned		4,104,239								4,104,239
Total fund balances		4,174,459		3,111,932	_	2,739,123		1,260,033	_	11,285,547
Total liabilities, deferred inflows	•	0.400.000	•	0.444.000	•	0.700.000	•	4 000 00 1	•	10.700.001
of resources and fund balance	\$	6,420,003	\$	3,111,932	\$	2,799,362	\$	1,369,694	\$	13,700,991

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position December 31, 2013

#### **Total Fund Balances - Governmental Funds**

\$ 11,285,547

Amounts reported for governmental activities in the statement of net position are different because:

Taxes receivable will be collected in the future, but are not available to pay for current period expenditures and, therefore, are deferred in the funds.

1,687,028

Net pension asset is not available to pay for current period expenditures and, therefore, is not recorded in the funds.

448,300

Capital assets used in governmental activities are not reported as position in governmental funds. The cost of the capital assets is \$42,326,786 and the accumulated depreciation is \$14,403,295.

27,923,491

Long-term liabilities, including bonds payable, are not due and payable in the current period, and therefore are not reported as liabilities in the funds. Long-term liabilities at year end consist of:

Bonds and notes payable Accrued interest Compensated absences (2,115,764) (4,845)

(239,221)

(2,359,830)

**Total Net Position - Governmental Activities** 

\$ 38,984,536

Township of Ferguson, Pennsylvania
Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds
Year Ended December 31, 2013

	Capital Projects Funds									
						Capital Other		Other	Total Governmental	
	General		lm	provement	Reserve		Non-Major			
	Fu	nd	Fund			Fund	Funds			Funds
Revenues										
Taxes	\$ 9,	771,549							\$	9,771,549
Licenses and permits		309,657								309,657
Fines and forfeits		120,435								120,435
Interest and rents		42,512	\$	57,493	\$	17,553	\$	7,127		124,685
Intergovernmental		577,761				67,200		446,547		1,091,508
Charges for service		238,515						20,504		259,019
Miscellaneous revenue		200,819		1,303		51,826		101,701		355,649
Refund of prior year expenditures		274								274
Total revenues	11,	261,522		58,796		136,579		575,879		12,032,776
Francoditions										
Expenditures										
Current:	4	055 707				040.070		550		4 400 500
General government	,	255,767				213,279		550		1,469,596
Public safety Health and welfare	2,	633,016				274,916				2,907,932
Public works - sanitation		6,673								6,673 33,005
		33,005		F 000 000		440,400		070 500		,
Public works - highways Public works - other services	,	876,421 97,348		5,680,663		419,469		276,598 28,248		7,253,151 125,596
Culture and recreation		97,346 986,844				107,532		227,570		
Community development		30,415				107,332		227,370		1,321,946 30,415
Insurance and other operating	1					1,907				1,501,233
Debt service:	1,	499,326				1,907				1,501,255
Debt service.  Debt service - principal								495,000		495,000
Debt service - interest		2,232						62,258		64,490
Debt service - interest	-	2,232						02,230		04,490
Total expenditures	7,	421,047		5,680,663		1,017,103		1,090,224		15,209,037
5 (D.C.) (D										
Excess (Deficiency) of Revenues	2	040 475		(F CO4 OC7)		(000 504)		(544.045)		(2.470.004)
Over Expenditures	3,	840,475		(5,621,867)		(880,524)	-	(514,345)	-	(3,176,261)
Other Financing (Uses) Sources										
Transfers - in				1,856,264		1,301,030		565,534		3,722,828
Sale of capital assets				, , .		46,976		,		46,976
Transfers - out	(3,	722,828)				•				(3,722,828)
Total other financing										
(uses) sources	(3,	722,828)		1,856,264		1,348,006		565,534		46,976
Net Increase (Decrease) in Fund Balance		117,647		(3,765,603)		467,482		51,189		(3,129,285)
Fund Balances, Beginning	4,	056,812		6,877,535		2,271,641		1,208,844		14,414,832
Fund Balances, Ending	\$ 4,	174,459	\$	3,111,932	\$	2,739,123	\$	1,260,033	\$	11,285,547

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended December 31, 2013

#### Net Decrease in Fund Balances - Total Governmental Funds

(3,129,285)

Amounts reported for governmental activities in the statements of activities are different because:

Some taxes will not be collected for several months after year-end as they are not considered "available" revenues in the governmental funds.

(108,469)

Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation and loss in the current period.

Capital outlays	\$ 5,842,230	
Loss on disposal of capital assets	(12,251)	
Depreciation expense	 (1,747,036)	4,082,9

Change in net pension asset.

(16, 124)

,943

Repayment of bond principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position. Principal payments on long-term debt made in 2013.

495,000

Governmental funds report bond premiums when debt is first issued, whereas these amounts are deferred and reported in the statement of activities. This amount represents accretion of bond premium in 2013.

1.441

Accrued interest expense on long-term debt is reported in the statement of activities but does not require the use of current financial resources.

Therefore, accrued interest expense is not reported as expenditures in governmental funds. The net change is recorded in the statement of activities.

(68,702)

In the statement of activities, certain operating expenses - compensated absences (vacation and sick days) are measured by the amounts earned during the year. In the governmental funds, however, expenditures for these items are measured by the amount of financial resources used. This amount represents the difference between the amount earned versus the amount used.

(33,577)

#### **Change in Net Position of Governmental Activities**

\$ 1,223,227

Township of Ferguson, Pennsylvania
Statement of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison General Fund Year Ended December 31, 2013

	Budget						Final Budget - Positive		
		Original	Final			Actual	(Negative)		
Revenues									
Taxes	\$	8,310,888	\$	8,310,888	\$	9,771,549	\$	1,460,661	
Licenses and permits		250,864		250,864		309,657		58,793	
Fines and forfeits		108,250		108,250		120,435		12,185	
Interest and rents		62,750		62,750		42,512		(20,238)	
Intergovernmental		525,970		525,970		577,761		51,791	
Charges for service		125,410		125,410		238,515		113,105	
Miscellaneous		5,000		5,000		200,819		195,819	
Refund of prior year expenditures						274		274	
Total revenues		9,389,132		9,389,132		11,261,522		1,872,390	
Expenditures									
General government		1,228,627		1,228,627		1,255,767		(27,140)	
Public safety		2,914,934		2,914,934		2,633,016		281,918	
Health and welfare		6,000		6,000		6,673		(673)	
Public works - sanitation		35,000		35,000		33,005		1,995	
Public works - highways		914,595		914,595		876,421		38,174	
Other public works		94,979		94,979		97,348		(2,369)	
Culture and recreation		1,164,823		1,164,823		986,844		177,979	
Community development		-		=		30,415		(30,415)	
Insurance and other operating		1,617,018		1,617,018		1,499,326		117,692	
Debt service - interest		1,750		1,750		2,232		(482)	
Total expenditures		7,977,726		7,977,726		7,421,047		556,679	
Excess of Revenues Over									
Expenditures		1,411,406		1,411,406		3,840,475		2,429,069	
Other Financing Uses									
Operating transfers - out		(3,244,280)		(3,244,280)		(3,722,828)		(478,548)	
Net Change in Fund Balance		(1,832,874)		(1,832,874)		117,647	\$	1,950,521	
Fund Balance, Beginning		1,832,874		1,832,874		4,056,812			
Fund Balance, Ending	\$	-	\$	-	\$	4,174,459			

Variance with

# Township of Ferguson, Pennsylvania Statement of Fiduciary Net Position

Statement of Fiduciary Net Position Fiduciary Funds
December 31, 2013

	Pension ust Funds	ek Memorial rust Fund	Agency Fund			
Assets						
Cash and cash equivalents	\$ 237,508	\$ 236,851	\$	342,034		
Investments, at fair value:						
Cash and cash equivalents	385,129					
Fixed income	1,161,756					
Equities	2,381,585					
Mutual funds	3,123,012					
Accounts receivable		3,899				
Due from other funds		3,500				
Land		2,118,100				
Land improvements, net	 	 41,836				
Total assets	\$ 7,288,990	\$ 2,404,186	\$	342,034		
Liabilities						
Accounts payable		\$ 625	\$	342,034		
Due to other funds	\$ 12,586	 121,214				
Total liabilities	12,586	121,839		342,034		
Net Position						
Held in trust for pension benefits	7,276,404					
Restricted	 .,2.0,.0.	2,282,347				
Total and an artifact	7.070.404	0.000.047				
Total net position	 7,276,404	 2,282,347				
Total liabilities and net position	\$ 7,288,990	\$ 2,404,186	\$	342,034		

Township of Ferguson, Pennsylvania
Statement of Changes in Fiduciary Net Position Fiduciary Funds Year Ended December 31, 2013

	Pension Trust Funds			ek Memorial ust Fund
Additions				
Investment income:				
Interest and dividends	\$	90,855	\$	263
Investment expense		(47,671)		
Realized/unrealized gains and losses		946,502		
Net investment income		989,686		263
Grants and gifts - nongovernmental				9,250
Employer contributions		325,810		
Employee contributions		68,908		
Forfeitures		8,488		
Total additions		1,392,892		9,513
Deductions				
Park operations				8,054
Park improvements				609
Administration				1,000
Insurance				2,793
Benefits paid to participants		242,010		
Total deductions		242,010		12,456
Changes in Net Position		1,150,882		(2,943)
Net Position, Beginning		6,125,522		2,285,290
Net Position, Ending	\$ 7,276,404 \$			2,282,347

Notes to Financial Statements December 31, 2013

#### 1. Summary of Significant Accounting Policies

The accounting methods and procedures adopted by the Township of Ferguson, Pennsylvania (the "Township"), conform to accounting principles generally accepted in the United States of America as applied to governmental entities. The following notes to the financial statements are an integral part of the Township's financial statements:

#### **Financial Reporting Entity**

The Township is located in central Pennsylvania and operates under a Home Rule Charter with an elected five member Board of Supervisors. The Township provides services to its residents in many areas, including general government services, police and fire protection, highway repair and maintenance, and community health and recreation programs.

A component unit is a legally separate organization with which the primary government has a significant operational or financial relationship. Based upon the application of this criteria, the financial statements of no other organizations are included in the accompanying financial statements. A description of related organizations and jointly governed organizations, while not included as component units, is as follows:

#### **Related Organization**

The Ferguson Township Industrial Development Authority ("IDA") is a potential component unit that has a separate appointed board and provides services to residents, generally within the geographic boundaries of the government. The IDA is not considered a component unit of the Township as it is not deemed to have a significant operational or fiscal relationship.

Notes to Financial Statements December 31, 2013

#### **Jointly Governed Organizations**

Centre Area Transportation Authority ("CATA"), Centre Region Council of Governments ("CRCOG"), Centre Regional Recreation Authority ("CRRA") and Schlow Library have boards appointed jointly by the area governments' governing bodies. The Township elects two members to the Schlow Centre Region Library governing board and one member to the remaining units' governing boards. Accordingly, these organizations are not component units. These are independent units that select management staff, set user charges, establish budgets and control all aspects of the daily activities. In the event that one of these units would dissolve, however, the assets and/or liabilities would be shared among the participating municipalities. The Township approved the following operating and capital grants to these organizations for 2013: CATA \$97,348, CRCOG \$430,955, CRRA \$571,976 and Schlow Centre Region Library \$339,096. The Township guarantees bank debt for CRCOG. The Township would be obligated in the event CRCOG was not able to meet principal and interest payments when they become due. As of December 31, 2013 the maximum amount payable under such quarantees is \$5,510,790 plus interest. CRCOG is current with the debt payments and the Township believes there is only a remote possibility that it would be required to perform under the guarantees, therefore no liability is recorded. Separate financial reports are available at the following addresses: Schlow Library, 211 South Allen Street, State College, PA 16801; Centre Region Council of Governments, 2643 Gateway Drive, State College, PA 16801; Centre Region Recreation Authority, 2643 Gateway Drive #1, State College, PA 16801; Centre Area Transportation Authority, 2081 West Whitehall Road, State College, PA 16801.

#### **Government - Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements with the exception of those representing balances between the governmental activities and fiduciary activities. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support (the Township currently has no business-type activities). Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. The expenses reported for functional activities include allocated indirect expenses. Program revenues include: 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Notes to Financial Statements December 31, 2013

The fund financial statements are provided for governmental and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period.

For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Property taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government.

Notes to Financial Statements December 31, 2013

#### **Governmental Funds**

#### **Major Governmental Funds**

#### General Fund

The General Fund is the primary operating fund of the Township. It accounts for all financial resources and legally authorized activities of the Township except those required to be accounted for in other specialized funds. The majority of the current operating expenditures of the Township are financed through revenue of the General Fund.

#### **Transportation Improvement Fund**

The Transportation Improvement Fund is a capital projects fund and was created to account for specific road projects related to the tax increase in 2001.

#### **Capital Reserve Fund**

The Capital Reserve Fund is a capital projects fund and accounts for road projects and capital improvements of the Township. This fund is shown as a major fund in order to maintain consistency of reporting.

#### **Non-Major Governmental Funds**

#### **Special Revenue Funds**

Special revenue funds are used to account for the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

#### **Capital Projects Funds**

Capital projects funds account for the capital purchases of the Township.

#### **Debt Service Fund**

The Debt Service Fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs.

#### **Fiduciary Funds**

Fiduciary funds include trust and agency funds that are used to account for assets held by the Township in a trustee capacity. Fiduciary funds of the Township include two pension trust funds, a private purpose trust fund and the tax office. Pension trust funds are reported using economic resources measurement focus and the accrual basis of accounting which is the same as proprietary funds. The tax office is an Agency Fund. Agency Funds are custodial in nature and do not involve measurement of results of operations or equity, since the assets are due to individuals or entities at some future time.

Notes to Financial Statements December 31, 2013

#### **Budgets and Budgetary Accounting**

An annual budget is adopted on a basis consistent with accounting principles generally accepted in the United States of America for all funds except the pension trust, Pine Grove Mills Streetscape and agency funds. The appropriated budget is prepared by fund, function, and department. Expenditures cannot legally exceed budgeted appropriations at the fund level. Additionally, management cannot revise the total budget obligation by fund level without the approval of the Board of Supervisors.

#### **Net Position**

In the government-wide financial statements, net position is classified in the following categories:

#### **Net Investment in Capital Assets**

Capital assets, net of accumulated depreciation and outstanding debt attributable to the acquisition, construction, or improvement of those assets.

#### Restricted

A portion of net position subject to externally imposed conditions by parties outside of the Township (such as creditors, grantors, laws, regulations, or other governments).

#### Unrestricted

All other categories of net position. These assets may be designated for specific purposes.

#### **Governmental Fund Balances**

The Township classifies its governmental fund balances as follows:

- Non-spendable includes fund balance amounts that cannot be spent either because it is not in spendable form or because of legal or contractual constraints
- Restricted includes fund balance amounts that are constrained for specific purposes which are externally imposed by providers, such as creditors or amounts constrained due to constitutional provisions or enabling legislation
- Committed includes fund balance amounts that are constrained for specific purposes that are internally imposed by the Township through board resolution. A resolution must be passed to establish, modify or rescind a fund balance commitment.
- Assigned includes fund balance amounts that are constrained for specific purposes
  that are internally imposed by the Township, but not through a formal action of the
  Supervisors. The board created a policy which grants authority to the Township
  Manager to assign fund balance.

Notes to Financial Statements December 31, 2013

 Unassigned - includes position fund balance within the General Fund which has not been classified within the above mentioned categories and negative fund balances in other governmental funds

The government has not formally adopted a minimum fund balance policy.

#### **Restricted Net Position/Fund Balances**

In governmental funds when an expenditure is incurred that can be paid using either restricted or unrestricted resources, the Township's policy is generally to first apply the expenditure toward restricted fund balance and then to other, less-restrictive classifications - committed, assigned, and then unassigned fund balances.

#### **Cash Equivalents**

The Township considers all highly liquid investments (including restricted assets) with an original maturity of three months or less to be cash equivalents.

#### Investments

Investments are carried at fair value except for money market investments which include short-term, highly liquid debt instruments which are reported at cost or amortized cost. Any differences between the market values and costs of investments, other than short-term money market investments, are reflected in investment income.

#### **Prepaid Items**

Certain payments to vendors reflect costs applicable to future periods and are recorded as prepaid items. These items are recognized as expenditures proportionately over the periods that the service is provided (consumption method).

#### **Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the calendar year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to or from other funds." All trade and certain tax receivables are shown net of an allowance for uncollectible. Township management has determined that an allowance for property taxes receivable is not necessary at December 31, 2013, based on collection history.

#### **Deferred Outflows/Inflows of Resources**

In addition to assets, the Township will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period and so will not be recognized as an outflow of resources (expense/expenditure) until then. The Township does not have any items that qualify for reporting this category.

Notes to Financial Statements December 31, 2013

In addition to liabilities, the Township will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period and so will not be recognized as an inflow of resources (revenue) until that time. The Township has only one type of item, which arises only under a modified accrual basis of accounting that qualifies for reporting in this category. Accordingly, the item, unavailable revenue, is reported only in the governmental funds balance sheet. The governmental funds report unavailable revenues from taxes which are deferred and recognized as an inflow of resources in the period that the amounts become available.

#### **Capital Assets**

Capital assets, which include land, buildings and improvements, equipment, vehicles, and infrastructure assets (e.g., roads, sidewalks, traffic signals, bike paths, and similar items), are reported in the government-wide financial statements. Infrastructure assets have been capitalized on a prospective basis from 2004. Major outlays for capital assets and improvements are capitalized as projects are constructed. Capital assets are defined by the Township as assets with an initial, individual cost of \$2,500 or more and an estimated useful life in excess of one year. Such assets are recorded at historical cost. Donated capital assets are recorded at estimated fair market value at the date of donation. Infrastructure assets are recorded at historical cost using prevailing wages.

The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the life of the assets is not capitalized.

Buildings, land improvements, building improvements, park improvements, furniture and equipment, vehicles, and infrastructure are depreciated using the straight-line method over the estimated useful lives as follows:

Buildings 30 years
Land Improvements 10 to 30 years
Building Improvements 10 to 30 years
Park Improvements 10 to 30 years
Furniture & Equipment 3 to 20 years
Infrastructure 10 to 20 years
Vehicles 5 years

#### **Compensated Absences**

Employees earn vacation on an anniversary year calendar based upon length of service. It is the Township's policy to permit employees to accumulate unused vacation benefits for one year up to a maximum determined by bargaining unit agreements. If not used in the next anniversary year, the time is lost. Upon termination, employees are paid for all earned vacation days that have not been used up to the maximum number of days. Accumulated paid leave and compensatory time for employees paid out of governmental funds are recorded as an expenditure when due for payment. In the government-wide financial statements, an expense and a liability are recorded as the paid leave and compensatory time benefits accrue to employees.

Notes to Financial Statements December 31, 2013

#### **Pension Plans**

The Township provides a separate defined benefit pension plan for uniformed police department personnel and a defined contribution plan for general employees. It is the Township's policy to fund the normal cost of the defined benefit pension plan as required through an actuarial valuation.

#### **Deferred Compensation Plan**

The Township offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all Township employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

#### **Real Estate Taxes**

Because the Township operates under a Home Rule Charter, it is not subject to state law limiting the amount of tax levy millage allowable for use in providing general government services or for payment of principal and interest on long-term debt.

The Township's property tax is levied by ordinance of the Board of Supervisors on real property located within the Township. Assessed values are generally 50% of market value as of the date of the last reassessments by the Centre County Board of Property Assessments, Appeals, and Review. The total assessed valuation was approximately \$549,753,000 as of March 1, 2013. For 2013, Township real estate taxes were levied at the rate of 2.422 mills (.002422) on every dollar of taxable adjusted valuation.

Real estate taxes are levied on March 1. The Township tax office bills and collects these taxes. Taxpayers making payments prior to April 30 are given a 2% discount. Amounts paid after June 30 are assessed a 10% penalty. The levy becomes delinquent on December 31. Centre County collects delinquent real estate taxes on behalf of the Township.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

#### **Recent Accounting Standards**

The Township adopted Governmental Accounting Standards Board ("GASB") Statement No. 61, *The Financial Reporting Entity: Omnibus*, during 2013. GASB No. 61 addresses certain issues with distinguishing a government's control over another government in the reporting of component units. This implementation did not change the Township's accounting and reporting policies.

Notes to Financial Statements December 31, 2013

In March 2012, the GASB issued Statement No. 65, *Items Previously Reported as Assets and Liabilities*. This statement changes the manner in which nonexchange transactions, sales of future revenues, accounting for leases and the term "deferred" are presented in the financial statements. The requirements of this Statement will improve financial reporting by clarifying the appropriate use of the financial statement elements, deferred outflows of resources and deferred inflows of resources to ensure consistency in financial reporting. The adoption of this standard during 2013 did not have a material impact on the Township's financial statements.

In March 2012, the GASB issued Statement No. 66, *Technical Corrections - 2012*. This statement amends Statement No. 10, *Use of Special Revenue Funds to Report Risk Financing Activities*, Statement No. 62, *Operating Lease*, *Purchase of a Loan or Group of Loans, and Servicing Fees*. These statements were amended to remove language that conflicts with other statements. The requirements of this statement will resolve conflicting accounting and financial reporting guidance that could diminish the consistency of financial reporting and thereby enhance the usefulness of the financial reports. The adoption of this standard during 2013 did not have any impact on the Township's financial statements.

#### 2. Cash, Cash Equivalents, and Investments

#### **Governmental Activities**

The Township is required to disclose deposit and investment risks: credit risk, custodial credit risk, concentration of credit risk, interest rate risk, and foreign currency risk. The following is a description of the Township's deposit and investment risks.

#### **Cash and Cash Equivalents**

At December 31, 2013, the Township's total bank deposits were \$10,166,840. The Township's cash deposits are held at several local banks and the Pennsylvania Local Government Investment Trust. The operating accounts are held at a local bank and are secured by FDIC insurance up to \$250,000 under current law.

#### **Investment Portfolio**

Pennsylvania statutes provide for the investment of governmental funds in certain authorized investment types, including U.S. Treasury bills, other short-term U.S. and Pennsylvania government obligations, and insured or collateralized time deposits and certificates of deposit. The statutes do not prescribe regulations related to demand deposits; however, they do allow the pooling of governmental funds for cash management and investment purposes. In addition to the investments authorized for governmental funds, fiduciary fund investments may be made in corporate stocks and bonds, real estate, and other investments consistent with sound business practices. Act 72 requires all governmental (public funds) deposits not insured by the Federal Depository Insurance Corporation ("FDIC") to be collateralized by the financial institution.

The deposit and investment policy of the Township adheres to state statutes. Deposits of the governmental funds are either maintained in demand deposits or pooled for investment purposes in certificates of deposit.

Notes to Financial Statements December 31, 2013

The Township's investment policy identifies permitted investments as follows:

- Insured or collateralized savings accounts or time deposits
- Insured or collateralized certificates of deposits
- United States Treasury bills
- Obligations of the United States government or its agencies or instrumentalities
- Obligations of the Commonwealth of Pennsylvania or its agencies or instrumentalities
- Obligations of the political subdivisions of the Commonwealth of Pennsylvania or its agencies or instrumentalities
- Pooled investments in accordance with the provisions of the Act of the Pennsylvania General Assembly of July 12, 1972 (P.L. 762, No. 180).

#### **Custodial Credit Risk**

Custodial credit risk is the risk that in the event of a bank failure, the Township will not recover its deposit or will not be able to recover collateral securities that are in the possession of an outside party. The Township does not have a formal deposit policy for custodial credit risk. As of December 31, 2013, the Township's total bank deposits and certificates of deposit were \$10,166,840. Of this amount, \$251,488 was insured by the FDIC. \$387,992 of the total deposits is held in trust by the Pennsylvania Local Government Investment Trust ("PLGIT") in accounts separate and apart from the assets of the financial institution. The PLGIT trust invests in two basic types of Federal Securities: Obligations backed by the full faith and credit of the United States and short term obligations of the U.S. Government and its agencies instrumentalities. The remaining bank deposits of \$9,527,360 were exposed to custodial credit risk, as these deposits were not covered by depository insurance. Rather, these deposits were collateralized with securities held by the pledging institution, but not in the Township's name. Local financial institution Certificates of Deposit are held for safekeeping by the Township (except those held by Morgan Stanley Smith Barney).

The Township has investments with the firm Morgan Stanley Smith Barney in the amount of \$1,588,755. The types of investments include certificates of deposit insured by the FDIC in the amount of \$588,655, and mortgage and asset backed securities in the amount of \$93,083 with the remainder in cash or cash equivalents. These investments are held by the investment firm in an account separate and apart from the assets of the financial institution. The brokerage account is held in the Ferguson Township's name.

#### Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a credit rating by a nationally recognized organization. U.S. government securities or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk exposure. The Township does not have a formal deposit policy for credit risk.

Notes to Financial Statements December 31, 2013

As of December 31, 2013, the Township's credit quality distribution of securities only applies to its mortgage-backed securities:

# Credit Quality Distribution of Securities with Credit Exposure as a Percentage of Total Investments

Mortgage-backed securities Unrated 5.86%

#### **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of the Township's investment in a single issuer. The Township places no limit on the amount the Township may invest in any one issuer. As of December 31, 2013, there are no investments that exceed 5% of the total portfolio's market value.

#### **Interest Rate Risk**

Interest rate risk is the risk that changes in market rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to charges in marked interest rates.

The Township's investment policy sets limits for investment maturities to match known cash needs and anticipated cash flow requirements. Investments shall have maturities no longer than 3 years. The Township utilizes the "segmented time distribution" as a measurement of interest rate risk for debt securities.

Information about the sensitivity of the fair values of the investments to market interest rate fluctuation is provided by the following table that shows distribution of the investments by maturity as of December 31, 2013:

Maturity		Amount			
None	\$	907,018			
Less than one year	\$	426,431			
One to two years	\$	162,224			
Two to three years	\$	93,082			

#### **Foreign Currency Risk**

Foreign currency risk is the risk that changes in the foreign exchange rate will adversely affect the fair value of an investment. There are currently no investments in securities exchanged in foreign denominations. The Township does not have a formal policy for foreign currency risk.

Notes to Financial Statements December 31, 2013

#### **Pension Trust Funds**

The deposits and investments of the fiduciary funds are administered by the Police Pension Trustees ("trustees") and are held separately from those of other Township funds.

Assets in the pension trust funds are stated at fair value. The following summarize the investment philosophy of the trustees:

#### **Custodial Credit Risk**

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Township will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Trustees do not have a formal deposit policy for custodial credit risk. The Police Pension Fund investments are held with Merrill Lynch in the accounts separate and apart from the assets of the financial institution. According to the brokerage, "customer securities are legally the property of customers - they are not on Merrill Lynch's balance sheet and are not exposed to Merrill Lynch's creditors. Under the SEC's customer protection rule, customers' securities must be segregated from Merrill Lynch's proprietary securities." The securities are held in central depositories with the record of ownership reflected on a book entry basis. The brokerage account is held in the Ferguson Township Police Pension Fund name.

#### **Credit Risk**

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a credit rating by a nationally recognized organization. U.S. government securities or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk exposure. The Trustees do not have a formal deposit policy for credit risk.

As of December 31, 2013, the Township's credit quality distribution of securities as a percentage of total investments is as follows:

## Credit Quality Distribution of Securities with Credit Exposure as a Percentage of Total Investments

Corporate bonds	Α	1.04%
Corporate bonds	BBB	0.80%
Corporate bonds	BB	0.21%

#### **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of the Township's investment in a single issuer. The Police Pension fund investment policy requires that investments meet asset allocation formulas prevalent in balanced portfolios using a strategic allocation of 60% S&P 500, 30% Lehman Brothers Government/Credit Index Intermediate, and 10% cash equivalents. Allocations may range from a minimum of 30% equities and/or fixed income investments to a maximum of 70% equities and/or fixed income.

Notes to Financial Statements December 31, 2013

#### Interest Rate Risk

Interest rate risk is the risk that changes in market rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. The Trustees investment guidelines have no formal policy that limits investment maturities as a means of managing its exposure to interest rate risk.

Information about the sensitivity of the fair values of the investments to market interest rate fluctuation is provided by the following table that shows distribution of the investments by maturity as of December 31, 2013:

Maturity		Amount				
None	\$	7,288,990				
Less than one year	\$	, , -				
One to two years	\$	-				
Two to three years	\$	-				

#### **Foreign Currency Risk**

Foreign currency risk is the risk that changes in the foreign exchange rate will adversely affect the fair value of an investment. There are currently no investments in securities exchanged in foreign denominations. The Trustees do not have a formal policy for foreign currency risk.

Notes to Financial Statements December 31, 2013

## 3. Capital Assets

A summary of changes in capital assets is as follows:

	January 1, 2013	Additions	Transfers	Transfers Disposals	
Governmental activities: Capital assets not being depreciated:					
Land	\$ 2,108,798	\$ 55,895			\$ 2,164,693
Construction in progress	408,814		\$ (408,814)		
Total capital assets not being depreciated	2,517,612	55,895	(408,814)		2,164,693
Capital assets being depreciated: Buildings and					
improvements	8,514,321	29,760		\$ (27,844)	8,516,237
Equipment	2,177,546	498,450		(54,566)	2,621,430
Vehicles	2,347,015	273,022		(224,364)	2,395,673
Infrastructure	21,234,835	4,985,104	408,814		26,628,753
Total capital assets being depreciated	34,273,717	5,786,336	408,814	(306,774)	40,162,093
Accumulated depreciated: Buildings and					
improvements	(4,137,561)	(354,896)		15,593	(4,476,864)
Equipment	(1,607,866)	(156,566)		54,566	(1,709,866)
Vehicles	(1,618,575)	(155,700)		224,364	(1,549,911)
Infrastructure	(5,586,779)	(1,079,875)			(6,666,654)
Total accumulated depreciated	(12,950,781)	(1,747,037)		294,523	(14,403,295)
Governmental activities capital assets, net	\$ 23,840,548	\$ 4,095,194	<u>\$ -</u>	\$ (12,251)	\$ 27,923,491

Depreciation expense was charged to governmental activities as follows:

General government	\$	403,762
Public safety		109,108
Highway and streets		1,158,833
Culture and recreation		75,334
	·-	_
Total	\$	1,747,037

Notes to Financial Statements December 31, 2013

#### 4. Long-Term Debt

The changes in long-term liabilities for the year ended December 31, 2013 are as follows:

	_	Balance January 1, 2013	A	Additions Deductions		Balance December 31, 2013		 Current Portion	
Bonds payable:									
Bond series 2009 Unamortized premium	\$	2,605,000 7,205			\$	(495,000) (1,441)	\$	2,110,000 5,764	\$ 505,000 1,441
Total bonds payable		2,612,205				(496,441)		2,115,764	506,441
Compensated absences		205,644	\$	44,137		(10,560)		239,221	 30,000
Total long-term liabilities	\$	2,817,849	\$	44,137	\$	(507,001)	\$	2,354,985	\$ 536,441

For governmental activities, compensated absences are generally liquidated by the General Fund.

Long-term debt at December 31, 2013 consists of the following:

\$4,435,000 General Obligation Note, Series of 2009, used to refund all outstanding debt, due in varying annual installments through June 2017, interest rates of 2.0% to 3.0%	\$ 2,110,000
Current portion	 505,000
Long-term debt	\$ 1,605,000

Debt service requirements at December 31, 2013 are as follows:

Year ending December 31:	Principal		Interest		Total	
2014	\$	505,000	\$	51,825	\$	556,825
2015		520,000		38,363		558,363
2016		535,000		23,856		558,856
2017		550,000		8,250	-	558,250
Total	\$	2,110,000	\$	122,294	\$	2,232,294

Federal arbitrage regulations are not applicable to the Township's debt.

Notes to Financial Statements December 31, 2013

#### 5. Interfund Accounts

The Township records receipts in the General Fund typically and records a liability/receivable for other funds as needed. Individual fund receivables and payables at December 31, 2013, were as follows:

	Ir Re	Interfund Payable		
General Fund	\$	279,525	\$	78,297
Transportation Improvement Fund		16,221		
Capital Reserve Fund		52,207		42,298
Park Improvement Fund		338		
Debt Service Fund		6,500		29,075
Liquid Fuels Fund		920		50,741
Regional Capital Recreation Projects				25,000
Fiduciary Funds		3,500		133,800
Total	\$	359,211	\$	359,211

Interfund transfers for the year ended December 31, 2013 were as follows:

	In			Out
General Fund			\$	3,722,828
Transportation Improvement Fund	\$	1,856,264		
Capital Reserve Fund		1,301,030		
Debt Service Fund		558,641		
Street Light Fund		1,964		
Hydrant Fund		3,994		
Liquid Fuels Fund		935		
Total	\$	3,722,828	\$	3,722,828

Transfers are primarily attributable to funding of capital projects and debt service as well as timing and the receipt of funds into the General Fund.

Notes to Financial Statements December 31, 2013

#### 6. Pensions

The Township has two pension plans for its employees. A single-employer defined benefit pension plan covers all full-time police and a single-employer defined contribution plan covers all full-time non-uniformed employees. The Township's payroll for employees fully and partially vested by the police and non-uniform pension plans for the year ended December 31, 2013 was \$1.542 million and \$1.447 million, respectively, which in total, represents 96% of the Township's total payroll of \$3.108 million for all employees.

#### **Defined Benefit Plan - Police Employees**

#### **Plan Description**

The Township of Ferguson Police Pension Plan (the "Plan"), granted under the authority of "Municipal Pension Plan Funding Standard and Recovery Act" of 1984; P.L. 1005, No. 205 and Act 600 as amended, for Police Pension Plans is a general government pension plan for police employees offering retirement, disability retirement and death benefits. Township of Ferguson Board of Supervisors are the trustees of the Plan. The actuarial valuation report is available upon request. No other separate pension report is available.

The pension plan annual financial information is included in the financial statements of the Township. The last pension actuarial valuation was January 1, 2013.

As of January 1, 2013 (the date of the most recent actuarial valuation), employee membership data related to the pension plan was as follows:

Retirees and beneficiaries currently receiving benefits	8
Terminated employees entitled to benefits but not yet receiving them	1
Active plan participants	20
Total	29
Total	
Number of participating employers	1

#### Eligibility

All full-time members of the police force join the Plan upon employment.

Notes to Financial Statements December 31, 2013

#### **Normal Retirement**

If a member is hired before January 24, 2001, such member is eligible for normal retirement after attainment of age 50 and completion of 20 years of service. If a member is hired on or after January 24, 2001, such member is eligible for normal retirement after attainment of age 55 and completion of 25 years of service.

The normal retirement pension is payable monthly during the member's lifetime, with payments continuing after the member's death to the surviving spouse, or eligible child, equal to 50% of the amount payable to the member at the time of the member's death. The amount of monthly pension is equal to 50% of average monthly compensation.

Average monthly compensation is based upon the last 36 months of employment.

#### Late Retirement

If a member continues working after his normal retirement date, his pension does not start until he actually retires. The monthly late retirement pension is equal to the benefit accrued to the late retirement date.

#### **Disability Retirement**

If an active member was hired before January 24, 2001, and becomes totally and permanently disabled, such member is eligible for a disability pension after six months of disability. If an active member was hired on or after January 24, 2001 and becomes totally and permanently disabled in the line of duty, such member is eligible for a disability pension after six months of disability. The disability pension is equal to the present value of the accrued benefit at the date of disability.

If an active member becomes totally and permanently disabled in the line of duty after April 17, 2002, such member is eligible for a minimum monthly disability pension equal to 50% of the member's monthly salary at the time of disability.

#### **Death Benefits**

If an active member is killed in the line of duty, a monthly death benefit is payable to his surviving spouse, or eligible child, equal to 100% of the member's monthly salary at the time of death.

If a member is eligible for retirement at the time of death, a monthly death benefit is payable to his surviving spouse, or eligible child, equal to 50% of the monthly benefit the member would have been receiving had he been retired at the time of death.

Upon the death of an active member who does not have a surviving spouse or eligible child who is entitled to the survivor's benefit, a death benefit is payable to his elected beneficiary equal to the present value of this accrued benefit at the date of death.

Notes to Financial Statements December 31, 2013

#### Vesting

If a member is hired before January 24, 2001, such member's benefits vest according to the following schedule:

Years of Service	Vesting Percentage
0-4 Years	0%
5	25%
6	30%
7	35%
8	40%
9	45%
10	50%
11	60%
12	70%
13	80%
14	90%
15 or more years	100%

If a member is hired on or after January 24, 2001, such member's benefits vest upon completion of 12 years of service.

The vested benefit is a deferred monthly pension beginning at normal retirement equal to the benefit accrued to the date of termination multiplied by the applicable vesting percentage.

**Accrued pension -** The pension accrued at any date other than the normal retirement date is equal to the projected normal retirement benefit multiplied by the ratio of the number of years of service to date to the total number of years of service projected at normal retirement.

**Contributions** - The member contributions for 2013 and 2012 were 5% of compensation.

Member contributions are credited with 6% interest.

Notes to Financial Statements December 31, 2013

#### **Funding Policy and Contributions**

The Township's funding policy provides for periodic employee contributions at actuarially determined rates that are sufficient to accumulate assets to pay benefits when due. The employer contribution rate is determined based on the minimum municipal obligation. Based on this calculation, employees were required to contribute 5% of their base salary to the plan. The minimum municipal obligation was determined by the actuary based on the actuarial valuation as of January 1, 2013. The contribution requirements of Plan members and the Township are established and may be amended by the Board of Supervisors. The Township funded 100% of required contributions. Contributions for 2013 were as follows:

Employee contributions	\$ 68,908
Employer contributions	204,060
Total contributions to the plan	\$ 272,968

#### **Actuarial Methods and Assumptions**

The annual required contribution for the current year was determined as part of the January 1, 2013 actuarial valuation using the entry age actuarial cost method. Significant actuarial assumptions used for the police pension include (a) a rate of return on the investment of present and future assets of 8.0% per year compounded annually, (b) projected salary increases of 5.0% per year, (c) no post retirement benefit increases, (d) assets valued at market value as determined by the Trustee, (e) use of the 1984 unisex mortality tables, (f) a disability benefit factor of 3.0% added to basic pension costs, and (g) moderate inflation rate of 4% based on long-term historical average rates. The amortization method is level dollar closed, over a remaining amortization period of 16 years. The assumptions made provision for administration expenses to be added to the normal cost.

Any unfunded accrued liabilities will be amortized in accordance with the requirements of PA Act 205 of 1984 as amended.

#### **Annual Pension Cost and Net Pension Obligation**

Annual required contribution (ARC) Interest on net pension obligation Adjustment to ARC	\$ 204,060 (37,154) 53,278
Annual pension cost (APC)	220,184
Contributions made	 (204,060)
Change in net pension obligation (asset) Net pension obligation (asset) beginning of year	16,124 (464,424)
Net pension obligation (asset) end of year	\$ (448,300)

Notes to Financial Statements December 31, 2013

#### Funded Status and Funding Progress (1)

Actuarial value of assets	\$ 3,598,503
Actuarial accrued liability	\$ 4,397,858
Unfunded actuarial liability	\$ 799,355
Funded ratio	81.8%
Annual covered payroll	\$ 1,289,320
Unfunded actuarial liability as a % of covered payroll	62.0%

<sup>(1)</sup> as of most recent actuarial valuation January 1, 2013.

#### **Historical Trend Information**

Three year trend information of the Plan is presented below:

Calendar Year Ending	 Annual sion Cost (APC)	Cost Contributions APC			_	t Pension oligation*	
2011	\$ 201,819	\$	245,751	121.8	%	\$	(494,595)
2012	\$ 219,189	\$	189,018	86.2	%	\$	(464,424)
2013	\$ 220,184	\$	204,060	92.7	%	\$	(448,300)

<sup>\*</sup>Negative balance represents over-funding of the Plan.

The Actuarial Method used for valuing the assets is the market value.

A Schedule of Funding Progress is provided on page 68 of these financial statements.

On December 10, 2001, the Township passed Ordinance No. 787 amending the police pension plan to comply with PA Act 600. For participants hired on or after January 24, 2001, a disability must result from injuries incurred in service. Also, for participants hired after January 24, 2001, he/she shall be entitled to vest his or her retirement benefits after 5 years of service and are fully vested after 15 years of service.

#### **Defined Contribution Plan - Non-Uniform Employees**

The Township of Ferguson Municipal Employees Money Purchase Pension Plan is a 401 qualified, defined contribution plan for all non-uniform employees. Employees who retire at or after age 55 with 10 years of credited service are entitled to retirement benefits. Vesting starts after 3 years of service and employees are fully vested after 7 years. The plan requires that the Township contribute an amount equal to 10% of the employee's base salary (with no contribution from the employee). In conjunction with the 401 plan, the Township requires all participating non-uniform employees to contribute a minimum of 2% of their base salary to a 457 Deferred Compensation Plan.

Notes to Financial Statements December 31, 2013

The Township, as the employer, is specifically identified as the plan trustee and has selected the ICMA Retirement Corporation as the plan administrator. The Township holds the fiduciary duty to select the fund or funds that the employer's share of the contributions are invested. The Township has limited employer contributions to four model portfolios commonly referred to as the Savings Oriented, Long Term Growth, Conservative Growth, and Traditional Growth portfolios. The Township has chosen not to allow loans on the plan's assets. As specified in the plan document section VI, 6.01, the trustee shall be the employer or such other person which agrees to act in that capacity hereunder. In accordance with the adoption agreement and the plan document, sections XIV 14.05 and XV 15.01, the employer may amend or terminate the plan and the plan administrator may amend the plan upon 30 days written notice to the employer for the express purpose of maintaining compliance with applicable federal laws and regulations of the Internal Revenue Service. The plan document, under section XIV, the employer has the authority to amend the future contributions and vesting schedule, to the extent that current account balances and current vesting may not be reduced.

At December 31, 2013, there were thirty-two 401 and 457 plan members.

Pension contributions for year ended December 31, 2013:

	401 Pen	457 Deferred Compensation Plan		
Township contributions Employee contributions	\$	121,750	\$ 91,200	
Forfeitures		8,488	 	
Total contributions		130,238	\$ 91,200	

The Commonwealth of Pennsylvania provided \$279,674 during 2013 toward the Township contributions to the police and non-uniform pension plan through Act 205.

Notes to Financial Statements December 31, 2013

The following financial statements present data for the individual pension plans maintained by the Township.

### **Combining Statement of Pension Trust Funds**

December 31, 2013

	Police Pension rust Fund	Non-Uniformed Pension Trust Fund		Total Pension rust Funds
Assets				
Cash and cash equivalents	\$ 21,067	\$	216,441	\$ 237,508
Investments, at fair value:				
Cash and cash equivalents	385,129			385,129
Fixed income	1,161,756		_	1,161,756
Equities	2,381,585		_	2,381,585
Mutual funds	 252,885		2,870,127	 3,123,012
Total	\$ 4,202,422	\$	3,086,568	\$ 7,288,990
Liabilities				
Due to other funds	\$ 195	\$	12,391	\$ 12,586
Net Position				
Held in trust for pension benefits	 4,202,227		3,074,177	 7,276,404
Total	\$ 4,202,422	\$	3,086,568	\$ 7,288,990

Notes to Financial Statements December 31, 2013

#### **Combining Statement of Changes in Pension Trust Funds**

For the Year Ended December 31, 2013

			Pension		Total Pension Trust Funds	
Additions Investment income: Interest and dividends	\$	90,852	\$	3	\$ 90,855	
Investment expense Realized/unrealized gains and losses		(47,671) 535,981		410,521	 (47,671) 946,502	
Net investment income		579,162		410,524	989,686	
Employer contributions Employee contributions Forfeitures		204,060 68,908 -		121,750 - 8,488	 325,810 68,908 8,488	
Total additions		852,130		540,762	1,392,892	
Deductions  Benefits paid to participants		227,610		14,400	242,010	
Change in Net Position		624,520		526,362	1,150,882	
Net Position, Beginning		3,577,707		2,547,815	 6,125,522	
Net Position, Ending	\$	4,202,227	\$	3,074,177	\$ 7,276,404	

#### **Summary of Significant Accounting Policies - Pension Trust Funds**

The plans' financial statements are prepared using the accrual basis of accounting. Employer contributions to each plan are recognized when due as required by Act 205 of the Commonwealth. Benefits and refunds are recognized when due and payable in accordance with the terms of the appropriate plan.

Investments are reported at fair value. Short term investments are reported at cost, which approximates fair value. Fair value is determined by quoted market price.

There are no assets legally reserved for purposes other than the payment of plan member benefits for either plan. The plans held no individual investments whose market value exceeds five percent or more of net assets available for benefits. There are no long-term contracts for contributions.

Notes to Financial Statements December 31, 2013

#### 7. Private Purpose Trust Fund

On June 22, 1993 the Township established the Tom Tudek Memorial Park Trust (the "Trust"). The Trust received its 501(c)(3) status from the Internal Revenue Service on December 22, 1993. The Trust will receive annual contributions from Robert and Elsie Tudek until the principal of the Trust reaches \$100,000. Income amounts will be used by the Township to pay the operating maintenance and improvement expense for the park. Principal amounts may only be used for legal consultation or actions relating to enforcing the terms and conditions of the Trust.

#### 8. Risk Financing

The Township maintains a self insured plan in the General Fund. The plan is for the employee health coverage. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three years.

#### **Health Insurance**

The health insurance plan is administered by the CRIC (Centre Region Insurance Cooperative) in conjunction with the Benecon Group. The CRIC is made up of several Centre Region municipalities (members) combining employees to reduce the overall risk and cost of the plan.

The plan provides for shared risk up to the amount of cross share assigned to each member for claims below the stop loss protection. If a participant's claim exceeds \$30,000, it is first paid from the specific deductible and then, depending on the amount over \$30,000, it is paid from the specific stop loss insurance. This protects the Township from very high dollar claims.



Notes to Financial Statements December 31, 2013

If the Township has many claims under \$30,000 that exceed the amount in the Township's claim fund, this amount is paid from the Cross Share deductible. This fund is created through mutual agreement of the members to share some of the surpluses of members. As of the date of this report, there have been no claims against the Aggregate Stop Loss since the member contributions have been sufficient to cover the claims.

#### 9. Fund Balance Classifications

The Township presents its governmental fund balances by level of constraint in the aggregate on its balance sheet - governmental funds. The individual specific purposes of each constraint are presented below:

	_	Seneral Fund		ansportation nprovement Fund		Capital Reserve Fund	_	Other Non-Major Funds		Total
Non-spendable for: Prepaid items	\$	70,220	\$		\$		\$		\$	70,220
r repaid items	Ψ	10,220	Ψ		Ψ		Ψ		Ψ	10,220
Restricted for:										
Street lights							\$	9,176	\$	9,176
Hydrant								18,861		18,861
Liquid fuels								366,585		366,585
Capital projects								109,383		109,383
Regional capital projects								606,888		606,888
Park improvement								77,273		77,273
Total	\$		\$		\$		\$	1,188,166	\$	1,188,166
Committed for:										
Transportation improvement			\$	3,111,932					\$	3,111,932
Capital projects			Ψ	0,111,002	\$	2,739,123			Ψ	2,739,123
Agricultural preservation					Ψ	_,. 00,0	\$	70,158		70,158
		_						· · · · · · · · · · · · · · · · · · ·		<u> </u>
Total	\$		\$	3,111,932	\$	2,739,123	\$	70,158	\$	5,921,213
Assigned for,  Debt service	æ		Φ.		Ф		Φ.	4 700	Φ.	4.700
Dept service	\$		\$		\$		\$	1,709	\$	1,709

Notes to Financial Statements December 31, 2013

#### 10. Pending Changes in Accounting Principles

In June 2012, the GASB issued Statement No. 67, Financial Reporting for Pension Plans - an amendment of GASB Statement No. 25 and Statement No. 68, Accounting and Financial Reporting for Pensions. The primary objective of these statements is to improve accounting and financial reporting by state and local governmental pension plans. They also improve information provided by state and local governmental employers about financial support for pensions that is provided by other entities. These statements result from a comprehensive review of the effectiveness of exiting standards of accounting and financial reporting for pensions with regard to providing decision-useful information, supporting assessments of accountability and interperiod equity, and creating additional transparency. These statements replace the requirements of Statement No. 25, Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans, Statement No. 27, Accounting for Pensions by State and Local Governmental Employers, as well as the requirements of Statement No. 50, Pension Disclosures, as they relate to pensions that are provided through pension plans administered as trusts or equivalent arrangements (hereafter jointly referred to as trusts) that meet certain criteria. To the extent applicable, the Township is required to adopt Statement No. 67 for its calendar year 2014 financial statements and Statement No. 68 for its calendar year 2015 financial statements.

In January 2013, the GASB issued Statement No. 69, *Government Combinations and Disposals of Government Operations*. This statement establishes accounting and financial reporting standards related to government combinations and disposals of government operations. To the extent applicable, GASB 69 is effective for government combinations and disposals of government operations occurring in the Township's 2014 calendar year financial statements, and should be applied on a prospective basis.

In April 2013, the GASB issued Statement No. 70, *Accounting and Financial Reporting for Non-exchange Financial Guarantees*. This Statement requires a government that extends a non-exchange financial guarantee to recognize a liability when qualitative factors and historical data, if any, indicate that it is more-likely-than-not that the government will be required to make a payment on the guarantee. To the extent applicable, GASB 70 is effective for the Township's calendar year 2014 financial statements.

In January 2013, the GASB issued Statement No. 71, *Pension Transition for Contributions Made Subsequent to the Measurement Date.* The objective of this Statement is to improve accounting and financial reporting by addressing an issue in Statement No. 68, *Accounting and Financial Reporting for Pensions*, concerning transition provisions related to certain pension contributions made to defined benefit pension plans prior to implementation of that Statement by employers and non-employer contributing entities. To the extent applicable, GASB 71 is effective for the Township's calendar year 2014 financial statements.

Township management is in the process of analyzing these pending changes in accounting principles and the impact they will have on the financial reporting process.



# Required Supplementary Information -Supplementary Pension Trend Information

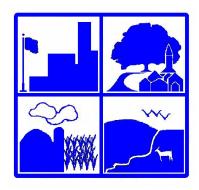
Township of Ferguson, Pennsylvania
Supplementary Pension Trend Information Required for Defined Benefit Plans Information is as of the Most Recent Actuarial Valuation - January 1, 2013 (Unaudited)

#### **Schedule of Funding Progress - Police Employees**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Entry Age Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a % of Covered Payroll ((b-a)/c)
01/01/07	\$3,192,294	\$ 2,742,389	\$(449,905)	116.4%	\$ 830,277	-54.2%
01/01/09	2,354,324	3,232,323	877,999	72.8%	1,107,787	79.3%
01/01/11	3,220,444	3,737,017	516,573	86.2%	1,179,601	43.8%
01/01/13	3,598,503	4,397,858	799,355	81.8%	1,289,320	62.0%

#### Schedule of Contributions from the Employer and Other Contributing Entities

	Annual	Contributions			
	Required	from	Percentage		
<u>Year</u>	Contribution	Employer	Contributed		
2007	\$ 98,866	\$ 98,866	100.0%		
2008	105,300	114,708	100.0% +		
2009	108,605	125,120	100.0% +		
2010	125,120	129,394	100.0% +		
2011	189,635	245,751	100.0% +		
2012	204,059	189,018	92.6%		
2013	204,060	204,060	100.0%		



# Combining Statements of Non-Major Governmental Funds

Description of Non-Major Governmental Funds December 31, 2013

#### **Special Revenue Funds**

Special Revenue Funds account for the proceeds of specific revenue sources (other than for debt service and major capital projects) that are legally restricted to expenditures for specified purposes.

The Street Light Fund accounts for assessments specifically restricted for the maintenance of street lights.

The Hydrant Fund accounts for assessments specifically restricted for the installation and maintenance of hydrants.

The Liquid Fuels Fund accounts for state aid revenues used for the building of and improving of roads and bridges. Financing is provided by the Township's share of state taxes on gasoline and diesel fuel.

#### **Capital Projects Funds**

Capital Projects Funds account for the capital purchases of the Township.

The Piney Ridge Fund accounts for the funding set aside from a contribution by the Ferguson Township Authority when the Piney Ridge subdivision received sanitary sewer service and for upgrades to the roads within the subdivision.

The Agricultural Preservation Fund accounts for the Township's contributions towards the County's agricultural conservation easements purchases in the Township.

The Regional Capital Recreation Projects Fund accounts for the Township's payments in accordance with the agreement among the Township, the Pennsylvania State University, and Lezzer-Haubert, LLC.

The Park Improvement Fund accounts for funds set aside from fees-in-lieu payments received from the developer and any private donations.

The Pine Grove Mills Streetlight Fund accounts for the specific purpose of acquiring vintage style streetlights in conjunction with a more comprehensive streetscape improvement project. There was no legally adopted budget for this fund in 2013.

#### **Debt Service Fund**

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term principal, interest, and related costs.

The Debt Service Fund accounts for the payments of principal and interest for the General Obligation Note, Series of 2009.

The annual adopted budgets are prepared on the basis consistent with accounting principles generally accepted in the United States of America.

Township of Ferguson, Pennsylvania
Combining Balance Sheet
Non-Major Governmental Funds
December 31, 2013

	 Special Revenue Funds					Capital Projects Funds												
	Street Light Fund	ŀ	lydrant Fund	Liquid Fuels Fund	Piney Ridge Fund		dge Prese		Re	Regional Capital ecreation Projects	Pine Grove Mill Street		Park Improveme Fund		Debt nt Service Fund		No	Total n-Major Funds
Assets Cash Due from other funds	\$ 9,176	\$	18,861	\$ 416,406 920	\$		\$	70,158		631,888	\$	21,137	\$	76,935 338	\$	29,129 6,500		,361,936 7,758
Total assets	\$ 9,176	\$	18,861	\$ 417,326	\$	88,246	\$	70,158	\$	631,888	\$	21,137	\$	77,273	\$	35,629	\$ 1	,369,694
Liabilities and Fund Balances Liabilities: Accounts payable Due to other funds  Total liabilities				\$ 50,741 50,741					\$	25,000 25,000					\$	4,845 29,075 33,920	\$	4,845 104,816 109,661
Fund balances: Restricted Committed Assigned	\$ 9,176	\$	18,861	366,585	\$	88,246	\$	70,158		606,888	\$	21,137	\$	77,273		1,709		,188,166 70,158 1,709
Total fund balance	9,176		18,861	366,585		88,246		70,158		606,888		21,137		77,273		1,709	1	,260,033
Total liabilities and fund balance	\$ 9,176	\$	18,861		\$		\$		\$		\$		\$	77,273	\$			,369,694

Township of Ferguson, Pennsylvania

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances - Non-Major Governmental Funds
Year Ended December 31, 2013

	Spec	ial Revenue F	unds		С					
	Street Light Fund	Hydrant Fund	Liquid Fuels Fund	Piney Ridge Fund	Agricultural Preservation Fund	Regional Capital Recreation Project	Pine Grove Mill Street	Park Improvement Fund	Debt Service Fund	Total Non-Major Funds
Revenues Interest and rents Intergovernmental Charges for service Miscellaneous revenue	\$ 13 5,887	\$ 35 14,617	\$ 560 446,547	\$ 116	\$ 96	\$ 6,149 101,701	\$ 5	\$ 112	\$ 41	\$ 7,127 446,547 20,504 101,701
Total revenues	5,900	14,652	447,107	116	96	107,850	5	112	41	575,879
Expenditures  General government Public works - highways Public works - other services Culture and recreation Debt service:	12,098	28,248	264,500		20,882	149,761		56,927	550 495,000	550 276,598 28,248 227,570 495,000
Debt service - principal Debt service - interest									495,000 62,258	495,000 62,258
Total expenditures	12,098	28,248	264,500		20,882	149,761		56,927	557,808	1,090,224
(Deficiency) Excess of Revenues Over Expenditures	(6,198)	(13,596)	182,607	116_	(20,786)	(41,911)	5	(56,815)	(557,767)	(514,345)
Other Financing Sources Transfers - in	1,964	3,994	935						558,641	565,534
Net (Decrease) Increase in Fund Balance	(4,234)	(9,602)	183,542	116	(20,786)	(41,911)	5	(56,815)	874	51,189
Fund Balance, Beginning	13,410	28,463	183,043	88,130	90,944	648,799	21,132	134,088	835	1,208,844
Fund Balance, Ending	\$ 9,176	\$ 18,861	\$ 366,585	\$ 88,246	\$ 70,158	\$ 606,888	\$ 21,137	\$ 77,273	\$ 1,709	\$ 1,260,033



# Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparisons

- Transportation Improvement Fund
- Capital Reserve Fund
- Non-Major Governmental Funds -Special Revenue Funds
- Non-Major Governmental Funds Capital Projects Funds
- Non-Major Governmental Fund -Debt Service Fund

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison Transportation Improvement Fund Year Ended December 31, 2013

	 Budget riginal & Final	Actual	Fin	riance with al Budget - Positive Negative)
Revenues Interest and rents	\$ 50,000	\$ 57,493	\$	7,493
Miscellaneous	 -	 1,303		1,303
Total revenues	50,000	58,796		8,796
Expenditures				
Public works - highways	 6,587,000	5,680,663		906,337
Excess of Expenditures Over Revenues	(6,537,000)	(5,621,867)		915,133
Other Financing Sources				
Operating transfers - in	 1,269,280	 1,856,264		586,984
Net Change in Fund Balance	(5,267,720)	(3,765,603)	\$	1,502,117
Fund Balance, Beginning	5,267,720	6,877,535		
Fund Balance, Ending	\$ _	\$ 3,111,932		

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison Capital Reserve Fund Year Ended December 31, 2013

		Budget riginal & Final		Actual	Fina I	riance with al Budget - Positive legative)
Revenues						
Interest and rents	\$	3,000	\$	17,553	\$	14,553
Intergovernmental	Ψ	5,000	Ψ	67,200	Ψ	67,200
Miscellaneous		13,110		51,826		38,716
Miccolanocac		10,110		01,020		33,113
Total revenues		16,110		136,579		120,469
Expenditures						
General government		322,500		213,279		109,221
Public safety		520,927		274,916		246,011
Public works - highways		417,844		419,469		(1,625)
Culture and recreation		395,308		107,532		287,776
Other operating		6,000		1,907		4,093
Total expenditures		1,662,579		1,017,103		645,476
Excess of Expenditures						
Over Revenues		(1,646,469)		(880,524)		765,945
Other Financing Sources						
Transfers - in		1,400,000		1,301,030		(98,970)
Sale of capital assets		1,000		46,976		45,976
Total other financing sources		1,401,000		1,348,006		(52,994)
Net Changes in Fund Balance	\$	(245,469)		467,482	\$	712,951
Fund Balance, Beginning				2,271,641		
Fund Balance, Ending			\$	2,739,123		

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances
Budget-to-Actual Comparison
Non-Major Governmental Funds
Special Revenue Funds
Year Ended December 31, 2013

	Street Light Variance wi								Н	ydrant			Liquid Fuels						
	Budget Original 8 Final			ctual	Vari Fina P	ance with I Budget - lositive egative)	Or	Budget iginal & Final	Ac	tual	Variance with Final Budget - Positive (Negative)		Budget Original & Final		Actual		Variance with Final Budget - Positive (Negative)		
Revenues																			
Interest and rents Intergovernmental	\$	15	\$	13	\$	(2)	\$	10	\$	35	\$	25	\$ 4	100 50,000	\$ 4	560 146,547	\$	460 (3,453)	
Charges for service		12,000		5,887		(6,113)		27,000	1	4,617		(12,383)							
Total revenues		12,015		5,900		(6,115)		27,010	1	4,652		(12,358)	4	50,100	4	47,107		(2,993)	
Expenditures Public works - highways Public works - other services		14,000		12,098		1,902		28,250	2	8,248		2	3!	53,000	2	264,500		88,500	
Total expenditures		14,000		12,098		1,902		28,250	2	8,248		2	3	53,000	2	264,500		88,500	
Other Financing Sources Transfers - in				1,964		1,964				3,994		3,994				935		935	
Net (Decrease) Increase in Fund Balances	\$	(1,985)		(4,234)	\$	(2,249)	\$	(1,240)	(	9,602)	\$	(8,362)	\$ 9	97,100	1	83,542	\$	86,442	
Fund Balances, Beginning				13,410					2	8,463					1	83,043			
Fund Balances, Ending			\$	9,176					\$ 1	8,861					\$ 3	366,585			

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison Non-Major Governmental Funds Capital Projects Funds Year Ended December 31, 2013

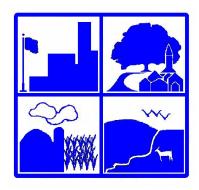
		Piney Ridge						Agı	ervation			
	Orig	dget inal & inal	Actual		Variance with Final Budget - Positive (Negative)		Ori	udget ginal & Final	 octual	Variance with Final Budget - Positive (Negative)		
Revenues Interest and rents	\$	15	\$	116	\$	101	\$	15	\$ 96	\$	81	
Expenditures Culture and recreation								23,100	 20,882		23,100	
Excess (Deficiency) of Revenues Over (Under) Expenditures		15		116		101	(	(23,085)	(20,786)		2,299	
Other Financing (Uses) Sources Transfers - in								15,000			(15,000)	
Net Changes in Fund Balances	\$	15		116	\$	101	\$	(8,085)	(20,786)	\$	(12,701)	
Fund Balances, Beginning			8	88,130					 90,944			
Fund Balances, Ending			\$ 8	88,246					\$ 70,158	(Co	ontinued)	

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison Non-Major Governmental Funds Capital Projects Funds Year Ended December 31, 2013

	Regional	Capital Recrea	ation Projects		Park Improve	/ement		
	Budget Original & Final	Actual	Variance with Final Budget - Positive (Negative)	Budget Original & Final	Actual	Variance with Final Budget - Positive (Negative)		
Revenues Interest and rents	\$ 5,150	\$ 6,149	\$ 999	\$ 10	\$ 112	\$ 102		
Miscellaneous revenue	103,000	101,701	(1,299)	φ 10 ————————————————————————————————————	φ 11Z	ψ 102 ————————————————————————————————————		
Total revenues	108,150	107,850	(300)	10	112	102		
Expenditures								
Culture and recreation	149,761	149,761		119,000	56,927	62,073		
Net Changes in Fund Balances	\$ (41,611)	(41,911)	\$ (300)	\$ (118,990)	(56,815)	\$ 62,175		
Fund Balances, Beginning		648,799			134,088			
Fund Balances, Ending		\$ 606,888			\$ 77,273			

Township of Ferguson, Pennsylvania
Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget-to-Actual Comparison Non-Major Governmental Fund Debt Service Fund Year Ended December 31, 2013

	Budget Original & Final	Actual	Variance with Final Budget - Positive (Negative)
Revenues			
Interest	\$ -	\$ 41	\$ 41
Expenditures			
General government Debt service:	600	550	50
Debt service - principal	495,000	495,000	-
Debt service - interest	63,088	62,258	830
Total expenditures	558,688	557,808	880
Excess of Expenditures Over Revenues	(558,688)	(557,767)	921
Other Financing Sources Transfers - in	560,000	558,641	(1,359)
Net Changes in Fund Balances	\$ 1,312	874	\$ (438)
Fund Balances, Beginning		835	
Fund Balances, Ending		\$ 1,709	



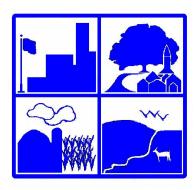
# **Combining Statements of Pension Trust Funds**

Township of Ferguson, Pennsylvania
Combining Statement of Pension Trust Funds
December 31, 2013

	Police Pension rust Fund	n-Uniformed Pension rust Fund	Tr	Total ust Funds
Assets				
Cash and cash equivalents Investments, at fair value:	\$ 21,067	\$ 216,441	\$	237,508
Cash and cash equivalents	385,129			385,129
Fixed income	1,161,756			1,161,756
Equities	2,381,585			2,381,585
Mutual funds	252,885	 2,870,127		3,123,012
Total assets	\$ 4,202,422	\$ 3,086,568	\$	7,288,990
Liabilities				
Due to other funds	\$ 195	\$ 12,391	\$	12,586
Net Position				
Held in trust for pension benefits	 4,202,227	 3,074,177		7,276,404
Total liabilities and net position	\$ 4,202,422	\$ 3,086,568	\$	7,288,990

Township of Ferguson, Pennsylvania
Combining Statement of Changes in Pension Trust Funds
Year Ended December 31, 2013

	 Police Pension Fund	_	-Uniformed Pension Fund	Total Trust Funds
Additions Investment income:				
Interest and dividends Investment expense Realized/unrealized gains and	\$ 90,852 (47,671)	\$	3	\$ 90,855 (47,671)
losses	535,981		410,521	 946,502
Net investment income	579,162		410,524	989,686
Employer contributions Employee contributions	204,060 68,908		121,750	325,810 68,908
Forfeitures			8,488	8,488
Total additions	852,130		540,762	1,392,892
Deductions				
Benefits paid to participants	227,610		14,400	 242,010
Changes in Net Position	624,520		526,362	1,150,882
Net Position, Beginning	 3,577,707		2,547,815	 6,125,522
Net Position, Ending	\$ 4,202,227	\$	3,074,177	\$ 7,276,404



# Combining Statement of Changes in Assets and Liabilities - All Agency Funds

Township of Ferguson, Pennsylvania
Combining Statement of Changes in Assets and Liabilities All Agency Funds
December 31, 2013

	Jai	alance, nuary 1, 2013		Additions		Deletions		Balance, cember 31, 2013
Earned Income Tax Office Assets,								
Cash	\$	56,202	\$	590,736	\$	(596,426)	\$	50,512
Liabilities, Payable to other taxing units	\$	56,202	\$	590,736	\$	(596,426)	\$	50,512
Real Estate Tax Office								
Assets,								
Cash	\$	228,729	\$	21,972,353	\$	(21,909,560)	\$	291,522
Liabilities, Payable to other taxing units	\$	228,729	\$	21,972,353	\$	(21,909,560)	\$	291,522
Total All Agency Funds								
Assets,								
Cash	\$	284,931	\$	22,563,089	\$	(22,505,986)	\$	342,034
Liabilities, Payable to other taxing units	\$	284,931	\$	22,563,089	\$	(22,505,986)	\$	342.034
i ayable to other taxing units	φ	∠0 <del>4</del> ,331	φ	22,505,009	φ	(22,303,800)	φ	342,034



# **Statistical Section**

Statistical Section December 31, 2013

### Statistical Section

The Statistical Section presents additional detailed information as a context for understanding the information provided in the financial statements, note disclosures and required supplementary information about the Township's overall financial health.

### **Financial Trends**

Schedules 1 through 4 provide trend information to help the reader understand the changes in the Township's financial health over time.

## **Revenue Capacity**

Schedules 5 through 10 provide information to help the reader assess the Township's ability to generate revenues.

### **Debt Capacity**

Schedules 11 through 13 provide information to help the reader assess the ability of the Township to fulfill the current debt requirements and to provide additional debt if needed in the future.

## **Demographic and Economic Information**

Schedules 14 and 15 offer demographic and economic indicators to help the reader understand the economic environment of the Township as a whole.

### **Operating Information**

Schedules 16 through 18 provide service and infrastructure information to help the reader understand how the activities and services provided by the Township affect the financial statements.

Township of Ferguson, Pennsylvania
Schedule of Government-Wide Net Position by Component (Unaudited)
Years Ended December 31

Schedule 1

	 2004	 2005	2006		2007		2008		2009		2010		2011		2012		 2013
Governmental activities																	
Net investment in capital assets Restricted	\$ 3,637,637 2,497,689	\$ 9,714,764	\$	15,480,980	\$	17,332,193	\$	17,993,703	\$	21,514,479	\$	17,881,248 1,411,733	\$	20,883,275 1,160,103	\$	21,228,343 1,117,065	\$ 25,807,727 1,188,166
Unrestricted	 7,352,479	 9,979,972		8,804,653		8,700,755		11,124,825		10,192,207		14,230,657		15,602,551		15,415,901	 11,988,643
Total Governmental Activities																	
Net Position	\$ 13,487,805	\$ 19,694,736	\$	24,285,633	\$	26,032,948	\$	29,118,528	\$	31,706,686	\$	33,523,638	\$	37,645,929	\$	37,761,309	\$ 38,984,536

Note: (1) The Township has no business type activities.

Schedule of Government-Wide Changes in Net Position (Unaudited)
Years Ended December 31

Schedule 2

	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Expenses										
Governmental activities:										
General government	\$ 1,227,840	\$ 965,690	\$ 654,632	\$ 1,310,524	\$ 1,185,216	\$ 1,466,992	\$ 1,454,365	\$ 1,573,015	\$ 1,566,073	\$ 1,786,889
Public safety	1,451,287	1,669,044	1,969,855	2,136,230	2,404,827	2,437,740	2,519,983	2,671,630	2,662,723	2,783,608
Health and welfare	2,220	3,431	2,586	5,678	2,404,827	7,317	5,729	7,166	5,090	6,673
Public works	1,961,340	1,549,644	1,463,204	1,981,038	1,667,533	1,935,062	2,753,477	2,650,121	3,771,053	3,258,586
Culture and recreation	1,172,232	780,092	702,090	905,683	1,363,566	1,076,279	1,050,198	1,085,404	1,329,119	1,320,474
Conservation and development	15,000	15,000	702,090	900,000	30.546	1,076,279	1,050,196	1,005,404	1,329,119	1,320,474
Insurance and other operating	640,280	795,404	938,315	1,047,775	1,061,465	702,868	1,223,395	1,377,940	1,382,998	1,517,357
Interest on long-term debt	95,629	129,109	131,475	181,020	168,704	138,215	92,996	79,627	71,586	62,219
interest of fong-term debt	95,029	129,109	131,473	161,020	100,704	130,213	92,990	79,027	71,360	02,219
Total governmental activities										
expenses	6,565,828	5,907,414	5,862,157	7,567,948	7,884,818	7,776,428	9,100,143	9,444,903	10,788,642	10,735,806
Revenues										
Governmental activities:										
Charges for services:										
General government	125.098	133,076	106,637	120,023	310.685	379,075	438,827	438,355	397,660	458.619
Public safety	122,774	128,610	29,775	45,645	161,429	132,062	128,099	117,887	135,854	120,435
Health and welfare	,	.20,0.0	5,390	6,380	6,013	6,068	6.625	6,328	7,738	8,018
Public works	310,754	318,398	37,769	39,192	39,154	44,964	44,628	46,112	39,148	22,724
Conservation and development	32,576	32,289	,	,	,	,	,	,	,	,
Operating grants and contributions	2,397,758	1,067,993	1,143,635	790,172	838,783	491,698	518,193	751,857	531,506	577,761
Capital grants and contributions	96,267	114,320	45,158	13,500	556,648	582,527	392,822	2,908,628	999,364	513,747
capital grante and contributions		111,020	10,100	10,000				2,000,020		0.10,1.11
Total governmental activities										
program revenues	3,085,227	1,794,686	1,368,364	1,014,912	1,912,712	1,636,394	1,529,194	4,269,167	2,111,270	1,701,304
Net Expenses										
Governmental activities	(3,480,601)	(4,112,728)	(4,493,793)	(6,553,036)	(5,972,106)	(6,140,034)	(7,570,949)	(5,175,736)	(8,677,372)	(9,034,502)
GOVERNMENTAL ACTIVITIES	(0,400,001)	(4,112,120)	(4,400,100)	(0,000,000)	(0,072,100)	(0,140,004)	(1,010,040)	(0,170,700)	(0,011,012)	(0,004,002)
General Revenues and Other Changes in Net Position										
Governmental activities:										
Taxes:										
Real estate	807,072	724,877	765,019	797,979	1,238,068	1,264,640	1,275,750	1,285,660	1,314,567	1,323,738
Transfer	1,038,288	1,832,506	1,371,866	1,251,853	1,234,907	840,595	1,034,100	832,580	969,487	1,978,764
Earned income	7,443,663	4,330,192	5,371,056	4,886,700	5,580,764	5,846,005	6,015,241	5,890,462	5,542,488	6,029,207
Local services	42,920	316,119	360,192	366,482	299,621	346,277	319,906	381,124	307,512	331,371
Developer contributions		2,646,000								
Franchise fees	130,895	140,607	152,971	152,881						
Fines			95,294	108,818						
Unrestricted investment earnings	132,043	297,018	468,628	436,853	359,670	340,381	211,615	222,331	190,669	124,685
Miscellaneous	170,069	32,340	191,286	298,785	344,656	90,294	531,289	685,870	468,029	469,964
Total governmental activities										
general revenues	9,764,950	10,319,659	8,776,312	8,300,351	9,057,686	8,728,192	9,387,901	9,298,027	8,792,752	10,257,729
·										
Changes in Net Position	<b>6</b> 0.004.040	<b>6</b> 0.000.004	<b>6</b> 4 000 540	0 4747.015	<b>6</b> 0.005.500	<b>6</b> 0.500.450	A 4 040 050	A 400 CC4	0 445.000	¢ 4.000.007
Governmental activities	\$ 6,284,349	\$ 6,206,931	\$ 4,282,519	\$ 1,747,315	\$ 3,085,580	\$ 2,588,158	\$ 1,816,952	\$ 4,122,291	\$ 115,380	\$ 1,223,227

Notes: (1) The Township has no business type activities.

Schedule of Governmental Fund Balances (Unaudited)

Years Ended December 31

Schedule 3

	2004	2005	2006	 2007	 2008	2009	2010	 2011 (2)		2012 (2)	2013 (2)
General Fund	 		 					 <u> </u>			<u> </u>
Non-Spendable (2)								\$ 3,594	\$	65,159	\$ 70,220
Committed (2)								1,000,000		1,000,000	
Unassigned (2)								4,187,743		2,991,653	4,104,239
Unreserved	\$ 2,582,920	\$ 3,782,521	\$ 4,140,927	\$ 4,824,174	\$ 4,482,879	\$ 5,058,582	\$ 5,119,166	 			 
Total General Fund	 2,582,920	 3,782,521	 4,140,927	 4,824,174	 4,482,879	 5,058,582	 5,119,166	 5,191,337	_	4,056,812	4,174,459
All Other Governmental Funds											
Restricted (2)											
Special revenue funds								397,116		224,916	
Capital projects funds								762,987		892,149	1,188,166
Committed (2)											
Capital projects funds								7,913,681		9,240,120	5,921,213
Assigned (2)  Debt service funds								27		835	1,709
Reserved for:								21		633	1,709
Capital projects	4,016,236	4,445,800	1,861,064	561,377	1,336,771	1,450,563	1,411,733				
Unreserved, undesignated, reported in:	,,	, -,	, ,	,,,	, ,	,,	, , ,				
Special revenue funds	277,590	86,075	278,045	200,061	390,210	325,815	330,486				
Capital projects funds	163,100	4,191,044	2,670,841	3,653,616	5,076,180	5,383,208	6,250,624				
Debt service	 	 439	 4,803	 1,444	 1,747	 (7,979)	 (7,267)	 			 
Total All Other Governmental Funds	 4,456,926	 8,723,358	 4,814,753	 4,416,498	 6,804,908	 7,151,607	 7,985,576	 9,073,811		10,358,020	 7,111,088
Total Governmental Fund Balances	\$ 7,039,846	\$ 12,505,879	\$ 8,955,680	\$ 9,240,672	\$ 11,287,787	\$ 12,210,189	\$ 13,104,742	\$ 14,265,148	\$	14,414,832	\$ 11,285,547

Note: (1) Amounts are on cash basis prior to 2004; thereafter are on modified accrual.

<sup>(2)</sup> GASB Statement number 54, Fund Balance Reporting was effective for years beginning after June 15, 2010, prior balances are not restated.

Schedule of Changes in Governmental Fund Balances (Unaudited)
Years Ended December 31

Schedule 4

	2004	2005	2006 (1)	2007	2008	2009	2010	2011	2012	2013
Revenues										
Taxes	\$ 6,421,650	\$ 7,497,728	\$ 7,544,600	\$ 8,067,179	\$ 8,376,605	\$ 7,948,380	\$ 8,082,875	\$ 8,403,023	\$8,478,220	\$9,771,549
Licenses and permits	151,321	157,558	172,638	170,481	215,362	220,608	262,036	250,463	239,880	309,657
Fines and forfeits	113,086	106,014	95,294	108,818	116,518	132,062	128,099	117,887	135,854	120,435
Special assessments	21,159	28,926	,	,	,	,	-=-,	,	,	,
Interest and rents	132,044	249,018	468,628	436,853	359,670	340,381	211,615	222,331	190,669	124,685
Intergovernmental	2,804,779	1,507,544	1,188,793	803,672	895,431	1,074,225	911,015	3,660,485	1,530,870	1,091,508
Charges for services	125,777	142,083	179,570	211,240	209,215	234,625	240,954	253,990	223,269	259,019
Other financing sources	91,751	105,561	15,767	1,482	500,000					
Miscellaneous revenues	164,395	32,340	222,380	279,703	320,432	61,281	472,726	661,005	409,016	355,649
Refund of prior year expenditures					410	3,887	6,946	7,296	255	274
Total revenues	10,025,962	9,826,772	9,887,670	10,079,428	10,993,643	10,015,449	10,316,266	13,576,480	11,208,033	12,032,776
Expenditures										
General government	1,044,896	1,358,503	2,599,674	2,539,108	1,241,043	1,169,636	1,125,718	1,143,935	1,278,323	1,469,596
Public safety	1,421,183	1,649,577	2,049,776	2,185,869	2,410,533	2,485,741	2,488,052	2,718,215	2,649,349	2,907,932
Health and welfare	2,220	3,431	2,586	5,678	2,961	7,317	5,729	7,166	5,090	6,673
Public works	4,528,030	3,142,886	5,049,669	2,515,353	2,159,994	2,685,156	2,994,141	5,206,287	3,542,450	7,411,752
Culture and recreation	1,279,595	849,481	796,000	922,915	1,454,367	1,099,725	1,075,672	1,365,651	1,711,634	1,321,946
Conservation and development	15,302				30,546	11,955				30,415
Insurance and other operating	640,076	693,666	936,345	1,047,775	1,061,465	1,164,589	1,212,337	1,421,872	1,329,240	1,501,233
Debt service-principal	383,200	384,119	1,884,418	396,000	416,000	329,053	465,000	475,000	485,000	495,000
Debt service-interest	80,327	139,615	119,401	181,738	169,619	143,515	93,771	81,860	73,830	64,490
Other costs						116,462				
Total expenditures	9,394,829	8,221,278	13,437,869	9,794,436	8,946,528	9,213,149	9,460,420	12,419,986	11,074,916	15,209,037
Excess (Deficiency) of Revenues Over Expenditures	631,133	1,605,494	(3,550,199)	284,992	2,047,115	802,300	855,846	1,156,494	133,117	(3,176,261)
Other Financing Sources (Uses)										
Net transfers in (out)	55,912	(101,439)								
Sale of capital assets	5,675						38,707	3,912	16,567	46,976
Net proceeds from long term debt	1,500,000	2,968,200				4,435,000				
Bond premium						12,249				
Payments to refund bonds and notes payable						(4,327,147)				
Total other financing sources (uses)	1,561,587	2,866,761				120,102	38,707	3,912	16,567	46,976
Net Changes in Fund Balances	\$ 2,192,720	\$ 4,472,255	\$ (3,550,199)	\$ 284,992	\$ 2,047,115	\$ 922,402	\$ 894,553	\$ 1,160,406	\$ 149,684	\$ (3,129,285)
Debt service as a percentage of non capital expenditures (2)	8.72%	12.86%	28.92%	8.59%	8.19%	6.47%	6.91%	6.70%	5.86%	5.97%

Notes: (1) Restatement due to change from modified cash basis to modified accrual basis.

<sup>(2)</sup> Capital outlay is integrated in all functions of current expenditures. Amount is subtracted from amount used in calculation.

Schedule of Earned Income Tax (Unaudited) Years Ended December 31 Schedule 5

Total Earned Income Tax									
Collected	% Change								
\$ 4,533,371	7.43%								
4,624,226	2.00%								
5,049,275	9.19%								
5,267,427	4.32%								
5,604,008	6.39%								
5,496,867	-1.91%								
5,453,119	-0.80%								
5,890,462	8.02%								
5,542,488	-5.91%								
6,029,207	8.78%								
	\$ 4,533,371 4,624,226 5,049,275 5,267,427 5,604,008 5,496,867 5,453,119 5,890,462 5,542,488								

Sources: Ferguson Township Operating Budgets (actual) Independent Auditors' Report

Schedule of Earned Income Rates - All Direct and Overlapping Governments (Unaudited)
Years Ended December 31
Schedule 6

Tax Rates (% per \$1 of Taxable Income)

Fiscal Year	Township (1)	School (2)	Total
2004	4.400/	0.050/	2.250/
2004	1.40%	0.95%	2.35%
2005	1.40%	0.95%	2.35%
2006	1.40%	0.95%	2.35%
2007	1.40%	0.95%	2.35%
2008	1.40%	0.95%	2.35%
2009	1.40%	0.95%	2.35%
2010	1.40%	0.95%	2.35%
2011	1.40%	0.95%	2.35%
2012	1.40%	0.95%	2.35%
2013	1.40%	0.95%	2.35%

Sources: (1) Ferguson Township Tax Office

(2) State College Area School District

Schedule of Principal Earned Income Taxpayers (Unaudited) Years Ended December 31 Schedule 7

		20	13 (1	)		2004 (1)						
Income Level	Number of Filers	Percentage of Total	Tax	Liability (3)	Percentage of Total Levy	Number of Filers	Percentage of Total	T	ax Liability	Percentage of Total Levy		
Greater than \$100,000	1,107	9.79%	\$	2,673,070	44.17%	634	4.12%	\$	1,810,662	24.39%		
\$75,001 - \$100,000	677	5.99%		822,177	13.59%	542	3.52%		953,624	12.85%		
\$50,001 - \$75,000	1,114	9.85%		955,488	15.79%	1,186	7.71%		1,395,371	18.80%		
\$25,001 - \$50,000	1,887	16.69%		970,135	16.03%	3,064	19.91%		1,933,209	26.05%		
\$10,001 - \$25,000	1,875	16.59%		440,793	7.28%	3,306	21.49%		972,709	13.10%		
\$10,000 and lower	4,645	41.09%		190,019	3.14%	6,654	43.25%		356,964	4.81%		
Total	11,305	100.00%	\$	6,051,682	100.00%	15,386	100.00%	\$	7,422,539	100.00%		

Notes: (1) 2013 collections represent the 2012 tax year and 2004 collections represent the 2003 tax year.

- (2) Taxpayers do not necessarily correlate between current and nine years ago.
- (3) Calculated based on Township tax rate of 1.4%.

Source: Ferguson Township Tax Office

Township of Ferguson, Pennsylvania
Schedule of Assessed Value of Taxable Properties (Unaudited) Years Ended December 31 Schedule 8

Fiscal Year (1)	Agricultural Property	Commercial Property	Industrial Property	Land	Residential Property	Total Taxable Assessed Value	Total Direct Tax Rate	Actual Taxable Value	TAV as % of ATV (2)	Tax Exempt \$ (memo)
2004	\$ 12,202,950	\$ 123,534,155	\$ 14,210,785	\$ 5,779,135	\$ 295,533,265	\$ 451,260,290	1.58	\$ 902,520,580	50.00%	\$25,561,360
2005	13,421,665	124,003,380	13,508,980	6,058,415	309,129,360	466,121,800	1.58	932,243,600	50.00%	26,545,930
2006	14,062,795	129,822,235	13,481,930	6,055,870	324,958,435	488,381,265	1.58	976,762,530	50.00%	26,638,070
2007	14,421,085	130,262,130	13,186,950	6,786,290	340,546,430	505,202,885	1.58	1,010,405,770	50.00%	27,959,275
2008	15,285,225	132,884,930	12,172,300	6,286,075	350,663,250	517,291,780	1.58	1,034,583,560	50.00%	29,891,230
2009	15,720,705	132,576,170	12,172,300	7,400,445	358,974,380	526,844,000	1.58	1,053,688,000	50.00%	30,912,005
2010	16,470,715	133,017,220	11,164,945	6,936,740	364,063,395	531,653,015	1.58	1,063,306,030	50.00%	32,160,585
2011	17,001,920	138,668,730	10,948,925	6,191,775	367,974,515	540,785,865	1.58	1,081,571,730	50.00%	33,146,690
2012	17,138,480	139,442,480	11,015,825	5,968,120	370,636,915	544,201,820	1.58	1,088,403,640	50.00%	33,370,925
2013	17,143,675	140,072,895	11,307,210	5,661,630	375,567,930	549,753,340	1.58	1,099,506,680	50.00%	35,560,310

Notes: (1) As of March 1 of each year

(2) TAV=taxable assessed value; ATV=actual taxable value

Source: Centre County Assessment Office Township Tax Duplicate

Schedule of Principal Property Taxpayers (Unaudited)
Years Ended December 31
Schedule 9

	2013					2004				
Taxpayer		Taxable Assessed Values	Rank	Percentage of Total Taxable Assessed Value	,	Taxable Assessed Values	Rank	Percentage of Total Taxable Assessed Value		
Minitab Inc.	\$	8,709,120	1	1.58%	\$	4,442,565	3	0.98%		
C2S LP		6,670,265	2	1.21%						
Copper Beach Townhomes		6,062,815	3	1.10%		5,738,525	2	1.27%		
WHGMH Realty LLC		4,511,265	4	0.82%		4,511,265	1	1.00%		
Inland Western State College (Raytheon)		4,119,650	5	0.75%						
CSC Northland LP		3,598,730	6	0.59%						
Park Crest Terrace LTD		3,250,550	7	0.65%		3,250,000	6	0.72%		
McWhirter Family Limited Partnership		2,692,945	8	0.49%		2,692,945	10	0.60%		
Hemmingway Place		2,587,830	9	0.47%		3,091,150	8	0.69%		
Weis Markets		2,543,760	10	0.46%						
Edens & Avant Financing Ltd Partnership						4,217,905	4	0.93%		
David & Natalie Roberts						4,119,650	5	0.91%		
QSI Partnership						3,097,780	7	0.69%		
Murata Electronics Inc.						2,973,025	9	0.66%		
Total	\$	44,746,930		8.14%	\$	38,134,810		8.45%		
Total Taxable Assessed Value	\$	549,753,340			\$	451,260,290				

Source: Ferguson Township Real Estate tax duplicate

Schedule of Property Tax Levies and Collections (Unaudited) Years Ended December 31 Schedule 10

Fiscal Year	x Levy for e Year (1)	rrent Tax ections (2)	Percent of Current Levy Collected	quent Tax		otal Tax llections	Total Collections as a Percent of Current Levy	utstanding elinquent Taxes	Deliquent Taxes as a Percent of Current Levy
2004	\$ 704,869	\$ 684,842	97.16%	\$ 13,064	\$	697,906	99.01%	\$ 6,963	0.99%
2005	728,082	707,398	97.16%	5,975		713,373	97.98%	14,709	2.02%
2006	762,852	742,734	97.36%	7,798		750,532	98.39%	12,320	1.61%
2007	789,127	781,519	99.04%	6,571		788,090	99.87%	1,037	0.13%
2008 (3)	1,252,881	1,211,014	96.66%	7,376	•	1,218,390	97.25%	34,491	2.75%
2009	1,276,016	1,247,574	97.77%	10,800		1,258,374	98.62%	17,642	1.38%
2010	1,287,664	1,238,257	96.16%	19,938	•	1,258,196	97.71%	29,468	2.29%
2011	1,309,783	1,284,797	98.09%	13,829		1,298,626	99.15%	11,157	0.85%
2012	1,318,057	1,285,000	97.49%	9,000		1,294,000	98.17%	24,057	1.83%
2013	1,331,503	1,307,069	98.16%	16,669		1,323,738	99.42%	7,765	0.58%

Outstanding

Sources: (1) Taxable Assessed value (Centre County Assessment Office tax duplicate) multiplied by tax rate.

- (2) Ferguson Township Operating Budgets (actual) (does not include supplemental) & Bond applications.
- (3) Tax rate increase .86 mils

Schedule of Ratios of Outstanding Debt by Type (Unaudited)
Years Ended December 31
Schedule 11

	Governmen	ital Activities				
Fiscal Year	General Obligation Bonds	Notes Payable	Total Primary Government	Percentage of Personal Income (1)	Percentage of Actual Value of Taxable Property (2)	Per Capita Debt (2)
2004	\$ 2,835,000	\$ 1,528,538	\$ 4,363,538	1.04%	0.48%	\$ 281
2005	2,470,000	4,477,619	6,947,619	1.58%	0.75%	441.37
2006	2,095,000	2,968,200	5,063,200	1.10%	0.52%	315.64
2007	1,700,000	2,967,200	4,667,200	0.96%	0.46%	285.25
2008	1,285,000	2,966,200	4,251,200	1.07%	0.41%	255.85
2009	4,030,000	-	4,030,000	0.96%	0.38%	242.54
2010	3,565,000	-	3,565,000	0.77%	0.34%	201.53
2011	3,090,000	-	3,090,000	0.64%	0.29%	172.10
2012	2,605,000	-	2,605,000	0.52%	0.24%	142.94
2013	2,110,000	-	2,110,000	0.42%	0.19%	114.07

Notes: The Township has no business type debt and therefore is not shown in the schedule.

Sources: (1) See Schedule of Demographic and Economic Statistics for population and personal income data.

(2) See Schedule of Assessed Value of Taxable Properties for property value data.

Schedule of Direct and Estimated Overlapping Debt (Unaudited)
Year Ended December 31, 2013
Schedule 12

Governmental Unit	Debt Outstanding	Township Percentage of Debt	Township Share of Overlapping Debt			
Bonded Debt						
Ferguson Township	\$ 2,110,000	100%	\$ 2,110,000			
Notes Payable (Notes 1,2)						
Centre Region Parks and Rec. (pools)	5,510,790	26.84%	1,479,096			
Centre Region Parks and Rec. (parks)	6,611,300	28.04%	1,853,809			
Total indirect	12,122,090		3,332,905			
Grand total	\$ 14,232,090		\$ 5,442,905			

- (1) Line of credit; maximum draw of \$7.9 million
- (2) The percentage of overlapping debt for the Centre Region Parks & Rec is based upon the CRCOG formula for Parks and Rec. for 2008 and is fixed for 10 years.

Sources: Independent Auditors' Report Centre Region Parks & Rec

Schedule of Legal Debt Margin Information (Unaudited) Years Ended December 31 Schedule 13

Fiscal Year	Borrowing Base	Debt Limit Percentage	Debt Limit	Total Net Debt	Legal Debt Margin	Total Debt as a Percentage of Debt Limit
2004	\$ 10,965,125	250%	\$ 27,412,813	\$ 4,363,538	\$ 23,049,275	15.9%
2005	13,461,597	250%	33,653,993	6,947,619	26,706,374	20.6%
2006	12,831,589	250%	32,078,973	5,063,200	27,015,773	15.8%
2007	13,685,363	250%	34,213,408	4,667,200	29,546,208	13.6%
2008	14,150,296	250%	35,375,740	4,251,200	31,124,540	12.0%
2009	13,684,413	250%	34,211,033	4,580,623	29,630,410	13.4%
2010	13,571,071	250%	33,927,676	4,927,973	28,999,703	14.5%
2011	13,917,882	250%	34,794,705	4,718,383	30,076,322	13.6%
2012	14,713,903	250%	36,784,758	6,130,093	30,654,665	16.7%
2013	15,987,861	250%	39,969,653	5,442,905	34,526,748	13.6%

### Notes:

- 1. The Commonwealth of Pennsylvania has enacted the "Local Government Debt Act" which limits debts to revenues. In short, revenues of the most recent three years are adjusted for various non-recurring and excludable items. The results are then averaged to calculate the "borrowing base." Certain percentages are applied to the borrowing base to determine the debt limits.
- 2. The total net debt includes the Township portion of the CRCOG debt. The Township is not liable for any more than its share of the debt.

### Sources:

- (1) Department of Community and Economic Development filings
- (2) Independent Auditors' Reports

Schedule of Demographic and Economic Statistics (Unaudited)
Years Ended December 31
Schedule 14

		School							
	Population Personal		Per Capita	Enrollment	Unemployment				
Fiscal Year	(1)	Income (2)	Income (3)	(4)	<b>Rate (5)</b>				
2004	15,520	\$ 419,676,320	\$ 27,041	7,343	4.5%				
2005	15,741	438,843,339	27,879	7,324	4.0%				
2006	16,041	461,066,463	28,743	7,325	3.7%				
2007	16,362	484,871,508	29,634	7,233	3.4%				
2008	16,616	396,009,128	23,833	7,115	4.3%				
2009	16,616	418,208,104	25,169	7,253	6.3%				
2010	17,690	460,983,710	26,059	6,950	5.7%				
2011	17,955	479,551,488	26,708	6,927	5.1%				
2012	18,225	497,880,040	27,319	6,856	6.0%				
2013	18,498	505,348,240	27,319	6,817	6.0%				

Note: 2010 data is taken from 2010 US census. Assumes a 1.5% increase annually

Sources:

- (1) US Census Bureau/Penns State Data Center estimates
- (2) Determined by multiplying population by per capita income
- (3) Economic Development Intelligence System, NC; Pennsylvania Department of Labor and Industry; Penn State Data Center; ACS Survey
- (4) State College Area School District, does not inlucde charter schools or or private schools
- (5) US Bureau of Labor Statistics for State College, Pennsylvania annual rate as of December 31

Schedule of Principal Employers (Unaudited) Years Ended December 31 Schedule 15

			2004			
Employee	Franksisse	Dank	Percentage of Total Township	Familian	Donk	Percentage of Total Township
Employer	Employees	Rank	Employment	Employees	Rank	Employment
Penn State University	3,964	1	25.76%	3,199	1	20.30%
HRI Inc.	411	2	2.67%			
Accu Weather Inc.	361	3	2.35%	304	10	1.93%
Taco Bell/KVF Associates	347	4	2.25%			
Raytheon Company	344	5	2.24%	440	7	2.79%
Minitab, Inc.	304	6	1.98%			
Hellenic Venture Inc.	224	7	1.46%			
Spectrum Control Technology	223	8	1.45%			
Ahold Financial Services	195	9	1.27%			
Collegiate Subs, Inc.	176	10	1.14%			
MBNA (Bank of America)				800	2	5.08%
Murata Electronics NA, Inc.				740	3	4.70%
Adecco USA, Inc.				489	4	3.10%
Jostens				474	5	3.01%
State College Area School District				449	6	2.85%
Giant Food Stores				312	8	1.98%
The Meadows				305	9	1.94%
Total	6,549		42.55%	7,512		47.68%
Total Township Employment	15,390			15,756		

Source: Ferguson Township Tax Office

Schedule of Full-Time Equivalent Township Employees by Function (Unaudited) Years Ended December 31 Schedule 16

	General			Planning &	
Year	Government	<b>Public Works</b>	Public Safety	Zoning	Total
2004	7.3	13.7	24.8	4.3	50.1
2005	8.6	18.3	21.9	3.3	52.1
2006	7.0	21.8	24.7	4.3	57.8
2007	7.3	22.3	24.0	3.4	57.0
2008	7.1	20.0	24.4	4.0	55.5
2009	7.3	19.3	24.3	3.9	54.8
2010	7.5	19.6	25.0	4.0	56.1
2011	7.3	20.2	24.9	3.8	56.2
2012	7.0	20.0	25.0	3.6	55.6
2013	7.4	21.1	23.8	3.5	55.8

Notes: 1. Totals do not include Board of Supervisors

2. Totals include part time employees and overtime hours

3. FTEs are based on 2080 hours for full-time employees

Source: Microdata Payroll Services

Township of Ferguson, Pennsylvania
Schedule of Operating Indicators by Function/Program (Unaudited) Years Ended December 31 Schedule 17

Function/Program	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Administration (E)	·									
Administration (5)	<b>A</b> 40.070	<b>40.707</b>	0 45 507	0 40 540		<b>A</b> 00 100	0 40 704	0.4.470	0 40 500	<b>A</b> 00.007
Electricity costs - office	\$ 13,073	\$ 13,707	\$ 15,597	\$ 19,549	\$ 14,129	\$ 22,168	\$ 19,704	\$ 24,478	\$ 18,533	\$ 20,867
Electricity costs - public works	3,633	3,454	3,996	4,797	6,763	8,155	6,344	8,212	5,629	6,744
Heating costs (gas) - office	3,302	4,276	3,480	2,454	5,416	7,136	3,348	3,676	2,505	4,722
Heating costs (gas) - public works	8,306	9,279	6,484	6,815	5,656	4,163	4,577	7,387	4,790	6,414
Police (1)										
Number of sworn officers	20	18	20	19	20	20	20	20	20	21
Total calls for service	4,508	4,346	4,533	4,475	4,722	4,787	4,760	4,479	4,486	4,879
Traffic citations	1,017	717	824	1,108	1,476	1,869	1,553	781	1,080	1,242
Criminal arrests	446	405	395	403	345	399	401	312	363	385
Traffic stops	1,393	957	1,076	1,420	1,693	2,712	3,254	1,975	2,214	3,428
Parking tickets	631	537	519	695	545	1,058	720	812	655	572
Public Works/Engineering (2,4)										
Highway occupancy permits issued	15	16	58	35	39	33	31	71	82	52
Land development/subdivision plans reviewed	21	14	24	29	18	15	17	10	16	26
Tons of salt purchased	1,590	1,330	742	1,200	1,917	971	1,119	1,375	924	1,382
Cubic yards of leaves/brush collected	9,010	8,372	5,829	7,342	8,538	12,456	9,721	10,585	11,068	8,709
Planning & Zoning (3)										
Zoning permits issued	373	334	276	262	244	230	379	249	349	197
Sign permits issued	NA NA	NA	NA NA	NA	50	37	62	53	54	46
Rental/home occupation permits issued	NA NA	NA NA	NA NA	NA NA	NA NA	48	52	73	90	277
Land development permits issued	NA NA	NA NA	NA NA	NA NA	NA NA	NA	NA	NA	11	10
Land development permits issued	INA	INA	INA	INA	INA	INA	INA	INA	11	10

NA= data not available

Sources: (1) Ferguson Township Police Department

- (2) Ferguson Township Public Works Department(3) Ferguson Township Planning and Zoning Department
- (4) Ferguson Township Annual Operating Budgets
- (5) Ferguson Township accounting records

Schedule of Capital Asset Statistics by Function/Program (Unaudited) Years Ended December 31 Schedule 18

Function/Program	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Vehicles (2)	14	15	17	16	16	17	17	17	17	17
Information Technology (1)										
Servers	3	3	3	3	4	4	4	4	4	5
Computers	29	29	29	29	31	35	35	35	28	30
Laptops	6	6	6	6	10	10	14	16	15	13
Tablets									1	1
Police vehicle laptops	10	10	10	10	10	10	10	10	10	10
Public Works (3)										
Road miles of road surface	83.1	84.4	86.0	87.4	89.8	89.8	89.8	89.8	91.7	91.7
Heavy trucks	12	14	14	14	14	16	17	17	16	17
Pickup trucks and autos	4	4	4	4	4	5	6	6	6	7
Parks and Recreation (4)										
Township owned developed parks	9	9	9	9	10	10	10	10	10	10
Number of developed acres	84.5	84.5	84.5	84.5	172.5	172.5	172.5	172.5	172.5	188.6
Township owned un-developed parks			1	1	2	2	2	2	2	2
Number of un-developed acres			1.5	1.5	80.7	85.7	85.7	116.1	96.1	96.1
Number of Regional Park acres located										
in Ferguson Township (undeveloped)					75	75	75	100	100	103

Sources: (1) State College Borough IT department, Capital Asset listing (2) Police Department

- (3) Public Works Department
- (3) Centre Region Parks & Rec